

**STATE OF MARYLAND  
OUT-OF-HOME PLACEMENT  
AND FAMILY PRESERVATION RESOURCE PLAN:  
Fiscal Year 2009**



**Prepared by:  
The Governor's Office for Children  
on Behalf of  
The Children's Cabinet**

**Submitted on  
December 1, 2009**

## **ACKNOWLEDGEMENTS**

The following persons provided invaluable assistance with this report:

**Department of Health and Mental Hygiene**

Susan Bradley, Mental Hygiene Administration  
Diane Bolger, Developmental Disabilities Administration  
Vickie Kaneko, Alcohol and Drug Abuse Administration  
Tom Merrick, Mental Hygiene Administration  
William Rusinko, Alcohol and Drug Abuse Administration  
Al Zachik, Mental Hygiene Administration

**Department of Human Resources**

David Ayer, Social Services Administration  
Linda Carter, Social Services Administration  
Kevin Keegan, Social Service Administration

**Department of Juvenile Services**

Mary Abraham, Executive Director of Resource Management  
Bill Drollinger, Fiscal Planning and Management  
Lakshmi Iyengar, Research and Evaluation  
John Irvine, Research and Evaluation  
Francis Mendez, Deputy Secretary

**Governor's Office for Children**

Shanda Crowder, Chief, Interagency Initiatives  
Deborah Donohue, Principal Counsel  
Dennis Eichenlaub, IT Systems Analyst  
Scott Finkelsen, Chief Financial Officer  
Michael Hawkins, Special Assistant  
Rosemary King Johnston, Executive Director  
Kim Malat, Chief, Grants and Contract Administration  
Mark Scott, Administrative Assistant, Interagency Initiatives  
Antoinette Thomas, Chief Information Officer

**Maryland State Department of Education**

Alice Harris, Branch Chief, Family Services and Interagency Branch  
Carol Ann Heath, Assistant State Superintendent  
Jodi King, Chief, Nonpublic Special Education Section

For further information or copies of this report, please visit the Governor's Office for Children's website at [www.goc.state.md.us](http://www.goc.state.md.us).

## TABLE OF CONTENTS

<b>ACKNOWLEDGEMENTS .....</b>	<b>1</b>
<b>SECTION I: INTRODUCTION AND OVERVIEW .....</b>	<b>4</b>
BACKGROUND.....	4
DATA COLLECTION PROCESS .....	5
PLACEMENT CATEGORIES .....	7
PLACEMENT IN HOME JURISDICTION .....	8
FAMILY PRESERVATION.....	9
<b>SECTION II: STATEWIDE SUMMARY &amp; HIGHLIGHTS .....</b>	<b>11</b>
OUT-OF-HOME PLACEMENTS BY ALL AGENCIES.....	11
Lead Agency Summary .....	11
Multiple Agency Summary .....	12
Demographic Summary.....	13
Youth from other States Placed in Maryland.....	14
Placement Type & Category Summary .....	14
HIGHLIGHTS OF OUT-OF-HOME PLACEMENTS TRENDS .....	15
HIGHLIGHTS OF INTERAGENCY FAMILY PRESERVATION SERVICES (IFPS) .....	16
FY 08 RECOMMENDATIONS FOR IMPROVING OUT-OF-HOME PLACEMENTS.....	16
<b>SECTION III: ALL OUT-OF-HOME PLACEMENTS &amp; COSTS.....</b>	<b>21</b>
ALL Out-of-Home Placement BY ALL AGENCIES.....	21
Key Findings .....	23
COSTS ASSOCIATED WITH ALL PLACEMENTS FY09 .....	23
Key Findings .....	25
<b>SECTION IV: FAMILY FOSTER CARE .....</b>	<b>26</b>
Key Findings .....	30
<b>SECTION V: COMMUNITY BASED PLACEMENTS .....</b>	<b>31</b>
Key Findings .....	34
<b>SECTION VI: NON-COMMUNITY BASED RESIDENTIAL PLACEMENTS.....</b>	<b>35</b>
Key Findings .....	38
<b>SECTION VII: HOSPITALIZATION .....</b>	<b>39</b>
Key Findings .....	39
<b>SECTION VIII: LOOKING ACROSS THE DATA FROM 2007-2009.....</b>	<b>41</b>
<b>SECTION IX: FAMILY PRESERVATION.....</b>	<b>44</b>
BACKGROUND & INTRODUCTION .....	44
SERVICE DATA & ANALYSIS .....	45
Fiscal Year Data Utilized .....	45
Lead Agency Referrals to IFPS.....	46
Number of Families & At-Risk Children Served by IFPS .....	46
Numbers of Families Served by DHR Family Preservation Services (FPS) .....	47
NORTH CAROLINA FAMILY ASSESSMENTS SCALE.....	47

## **TABLE OF CONTENTS (continued)**

LINKING CPS INVESTIGATIONS TO FAMILY PRESERVATION SERVICES .....	48
Fiscal Year Data Utilized: Newly Served Families, FY08 .....	48
CPS Indicated Findings for Abuse and Neglect .....	48
CPS Indicated investigations During IFPS and FPS .....	49
CPS Indicated investigations Up to One Year After Close of IFPS and FPS .....	49
ANALYSIS OF NON-PLACEMENT .....	50
Fiscal Year Data Utilized & Calculations .....	50
Non-Placement rates: IFPS .....	50
COST OF EFFECTIVENESS ANALYSIS OF IFPS .....	51
Out-of-home Placement Rates & Costs for IFPS Served At-risk Youth .....	51
Costs of IFPS Services in FY07-FY09 .....	52
<b>SECTION X: RESOURCE DEVELOPMENT .....</b>	<b>53</b>
DHR's Estimated areas of need .....	54
DJS's Estimated areas of need .....	56
Children's cabinet resource development initiatives .....	57
Care Management Entity .....	57
Single Point of Entry .....	58
conclusions .....	58
Appendix A .....	60
Appendix B .....	68
Appendix C .....	78

## ***Section I: Introduction & Overview***

### **Background**

The State faces the challenge of linking children served in out-of-home care with placements and services that meet their needs. It is important that the State takes a unified and comprehensive look at the placements and provision of services provided to children in our care. This has historically been accomplished through the submission of two annual reports: The State Resource Plan and the Out-of-Home Placement and Family Preservation Report. During the planning process for these annual reports it became apparent to the Children's Cabinet that the overlapping requirements of both reports could most efficiently be addressed through a consolidated effort. On behalf of the Children's Cabinet, staff of the Governor's Office for Children (GOC) met with analysts from the Department of Legislative Services (DLS) to discuss the data requirements and proposed consolidation of the two reports. It was agreed that one comprehensive report will be submitted on December 1 of each year. The Children's Cabinet approved this consolidated framework for addressing the legislative reporting requirements.

The purpose of the newly titled Out-of-Home Placement and Family Preservation Resource Plan (The Plan) is to document the State's capacity for and utilization of out-of-home placements, analyze the cost associated with out-of-home placement, facilitate an evaluation of Statewide family preservation programs, and identify areas of need across Maryland. The Plan fulfills the requirement, pursuant to the Maryland Annotated Code, Human Services Article, §8-703, to produce annually a State Resource Plan "in order to enhance access to services provided by residential child care programs" and the Joint Chairmen's Report requesting an evaluation of "Maryland's family preservation programs in stemming the flow of children from their homes."

In Maryland, children enter out-of-home care for a variety of reasons and under a number of different circumstances. Children are placed in the care and custody of the State when they are determined to be a Child In Need of Assistance (CINA), a Child In Need of Supervision (CINS), or Delinquent. Children can also come into placement through a Voluntary Placement Agreement (VPA), in which a parent voluntarily places a child in the care of the State. This most often occurs when a child is unable to access funding for needed treatment through any other means unless in the care of the State. The State Child-Serving Agencies and Administrations responsible for placing children in out-of-home placements are the Department of Human Resources (DHR) through the Local Departments of Social Services (LDSS); the Department of Juvenile Services (DJS); and the Department of Health and Mental Hygiene (DHMH), including the Alcohol and Drug Abuse Administration (ADAA), Developmental Disabilities Administration (DDA), and the Mental Hygiene Administration (MHA). Although the Maryland State Department of Education (MSDE) funds out-of-home placements made by the Local School Systems (LSS), MSDE is not a placement agency and does not place children

out-of-home. Children, whose placements are funded by MSDE, either in whole or in part, however, will be discussed in this report along with children placed by the other Agencies and Administrations. These Agencies and Administrations may fund the placements or the placements may be funded by Medical Assistance (MA), which is administered within DHMH. Placements may also be co-funded by several State Agencies.

Each of these child-placing and funding Agencies and Administrations operates differently at the local level. DHMH (ADAA and MHA), DHR, and MSDE serve children and families through their 24 local counterparts within each of the jurisdictions - the LDSS, the local Core Service Agencies (CSAs)<sup>1</sup>, the local Substance Abuse Councils, and the LSS. DJS and DDA have regional offices, which, in turn, have local offices. The regions designated by DJS and DDA are not the same with DJS having six regions and DDA four. Those regions are:

#### DJS

- Baltimore City
- Central Region (Baltimore, Carroll, Harford, and Howard Counties)
- Metro Region (Montgomery and Prince George's Counties)
- Eastern Shore Region (Caroline, Cecil, Dorchester, Kent, Queen Anne's, Somerset, Talbot, Wicomico and Worcester Counties)
- Southern Region (Anne Arundel, Calvert, Charles and St. Mary's Counties)
- Western Region (Allegany, Frederick, Garrett and Washington Counties)

#### DDA

- Central Region (Anne Arundel County, Baltimore City, and Baltimore, Harford and Howard Counties)
- Eastern Shore Region (Caroline, Cecil, Dorchester, Kent, Queen Anne's, Somerset, Talbot, Wicomico and Worcester Counties)
- Southern Region (Calvert, Charles, St. Mary's, Montgomery and Prince George's Counties)
- Western Region (Allegany, Carroll, Frederick, Garrett and Washington Counties)

#### **Data Collection Process**

The 2009 Out-of-Home Placement and Family Preservation Resource Plan combines a point-in-time study with data collected at the close of each fiscal year conducted to gather information on

---

<sup>1</sup> One Core Service Agency located on the Eastern Shore serves five jurisdictions.

access to services provided by residential child care and family preservation programs. This year, January 28, 2009<sup>2</sup> was selected as the date for which the data would be provided and utilized to analyze by jurisdiction and placement category the number of children in out-of-home care. Total fiscal year served counts, entry counts, and placement counts were collected for children to determine the costs which will be discussed by placement/funding agency.

Previous reports used data from a number of sources and multiple dates. For the 2008 State Resource Plan, a data request was made to each agency to provide data collected on January 30, 2008. In response to the differences in data collection methodology over the last several years, a corrective strategy was established for the 2009 State Resource Plan. Representatives of GOC and the State agencies supplying data for previous reports acknowledged that there were issues of accuracy, consistency and timely submission related to the data. Accordingly, GOC:

1. Convened a workgroup of State agency program and data staff (DHR, DJS, MHA, DDA, MHA, ADAA, MSDE, and DBM) to determine a process to ensure that data submitted for this year's combined report is accurate, consistent, and timely.
2. Met individually with each Agencies' staff regarding data, the correlation of data dictionaries, corresponding data sets, clarification of data, and data fields. Each Agency, with the exception of ADAA, is developing standardized queries for the data collection.

As previously indicated, all findings are based on data reported for January 28, 2009. However, it should be noted that the January 28, 2009 data were actually submitted on various dates, some as late as October, 2009, despite the mutually agreed upon submission dates of July and August 17, 2009. After receiving the data from the placing or funding Agencies, data were thoroughly reviewed by GOC staff. More timely submission would have allowed opportunities for more collaborative interagency review and analysis.

The data processing for developing the report includes child and placement matching. Some children receive services from multiple agencies during a single placement. Accordingly, identifying a single placement that includes the primary placement and secondary placement requires a unique child and placement match.

The goal of the child matching process is to realize one list of unique children associated with one or more of the reporting agencies' service offerings. This step is both an automated sweep and a manual check and utilizes a combination of the child's name, date of birth, child's agency ID and Medicaid ID to verify the child.

---

<sup>2</sup> Additional data collected June 30, 2009 for private treatment foster care data was also provided by DHR and will be referenced in Section III: Family Foster Care.

Placement matching, applicable to out-of-home placements only (excluding Child Protective Services and Family Preservation), attempts to create a single placement with consideration given to secondary services the child receives while in placement. Placement matching is a three-step process of automatic, rule-based, and manual checking. One record ultimately represents one placement for a specific child with a start date, end date, service category, and an organization/provider.

When applicable, placements are compared to all prior placements in the system to determine new placement or continuation of a placement. All start dates, end dates, overlapping dates, service categories and providers are compared to identify a primary placement for the child. Placements are grouped using the earliest start date and latest end date to create one placement. A placement with at least a 30-day overlap with another placement, either at the start or the end of the placement, and a one-day lapse in placement is treated as a continued placement. The earliest start date is treated as the placement start date and the latest end date as the end of a placement.

Duplicate data were successfully identified and removed so as not to inflate the overall numbers and percentages throughout the report. Conversely, in many cases, Agencies submitted case information with vital data that was either missing or inaccurate. These data were often impossible to rehabilitate.

In an effort to minimize these inaccuracies for the 2010 report the workgroup will be reconvened by GOC to develop a more specific work plan for all data elements with reporting guidelines and due dates.

### **Placement Categories**

The term “residential child care programs” is used in the Code of Maryland Regulations (COMAR) to define many of the out-of-home placements available in the State. In prior reports (State Resource Plan 2008; State Resource Plan 2007; State Resource Plan 2006; Children in Out-of-Home Placement-SB711-2004; Juvenile Causes – Children in Out-of-Home Placement – Plan for a System of Outcome Evaluation-HB1146-2004), the Children’s Cabinet delineated four macro-placement categories within which all types of out-of-home placements in the State are classified:

- **Family Foster Care:** Relative (Kinship) Care, Foster Care, Treatment Foster Care, Adoptive (Pre-Adoptive) Care;
- **Community-Based Residential Placement:** Independent Living and Residential Child Care Programs (RCCPs);
- **Non-Community-Based Residential Placement:** Residential Treatment Centers (RTCs), Psychiatric Respite Programs, Juvenile Detention/Commitment Centers,



Correctional (adult), Substance Abuse Treatment Programs (known as ASAM), Residential Educational Facilities, Diagnostic Evaluation Treatment Programs, and Non-Secure/Non-RTC;

- **Hospitalization:** General Hospitalization, Psychiatric Hospitalization and In-Patient Private

These categories are utilized in describing Maryland's out-of-home placements as a continuum, beginning with the least restrictive, most family-like setting (Family Foster Care) and moving progressively towards the most highly structured and treatment-oriented settings<sup>3</sup> (Hospitalizations).

Over time a child, depending on need, may experience multiple placements among the different placement categories. It is not uncommon for a child to enter placement in a relative or kinship care placement (Family Foster Care category) and later require more structured care at a Residential Child Care Program (Community-Based Residential Placement category). Or, a child with a severe mood disorder may be placed in a Therapeutic Group Home, which is a type of Residential Child Care Program (Community-Based Residential Placement category), require psychiatric hospitalization in order to stabilize the serious risk of self-harm (Hospitalization category), and then experience successful intervention at a Residential Treatment Center (Non-Community-Based Residential category). It is always the goal of the child-placing agency that a child will be placed in the least restrictive, most appropriate setting possible.

### **Placement in Home Jurisdiction**

The Children's Cabinet remains committed to the development of local, integrated systems of care to ensure that:

- children and their families are served in a culturally and linguistically competent manner;
- services are community-based and individualized; and
- decisions are child- and youth-guided and family-driven.

Family involvement and relationships suffer when children are placed far from home. The strain of visiting a child who is far from home, whether measured by actual mileage or the fact that the child is in a placement that is not readily accessible by the family's available means of transportation, affects the child, parents, and siblings. In cases where family reunification is a goal, children may remain in care longer than necessary because of the difficulty associated with

---

<sup>3</sup> Please see COMAR Title 14, Subtitle 31, Chapter 5 for the regulatory definitions of residential child care programs, and COMAR Title 07, Subtitle 02 for the regulatory definitions of programs licensed by DHR.

making progress toward reunification without face-to-face contact. It should also be noted that for children receiving special education services, placement in another jurisdiction may result in a disruption of required services as determined by their Individualized Education Programs (IEP).

Even when a child's biological family is not involved in the care of the child, there are typically other community members with a connection to the child, including teachers, counselors, and school friends. The placement of a child into a residence that is not his or her home is sufficiently disruptive without also uprooting him or her from his or her established school and community.

Although serving children in their home jurisdiction is always the goal, the specialized needs of the child or lack of community resources may render that goal unattainable. The most common reasons why a child is placed outside of his or her home jurisdiction include:

- Proximity to parents'/guardians' home (family lives closer to placement in adjacent jurisdiction than alternative placement at far end of same jurisdiction);
- Only available and appropriate placement with needed services/milieu (per individual service plan);
- Only available and appropriate placement with needed services/milieu (per court order);
- Child's request for particular placement;
- Child needed to be removed from community for safety reasons (*e.g.*, gang involvement);
- Only available placement while waiting for more appropriate placement; and
- Only available placement while waiting for placement closer to home.

It is recognized throughout this report that, when a placement is not available in the home jurisdiction, the second best option is to place a child in an adjacent jurisdiction. Many jurisdictions do not have sufficient need to warrant the development of all placement types within jurisdictional boundaries. In such instances, it is expected that children are placed in an adjacent jurisdiction or one within the home region. Tables illustrating jurisdictions of residence and jurisdictions of placement for children in the four macro-placement categories as well as for agency-specific placements within those categories are provided and will be referenced throughout this report.

### **Family Preservation**

The State of Maryland provides Family Preservation services in two ways:

- **Interagency Family Preservation Services (IFPS)** may be administered by the Local Management Boards (LMBs) through the Children's Cabinet Interagency Fund and the Governor's Office for Children (GOC); and

- **Family Preservation Services (FPS)** are provided by the local Departments of Social Services (DSSs) through the Department of Human Services (DHR).

Interagency Family Preservation Services (IFPS) were established in the 1990s in Maryland. The purpose of *all* family preservation services is to prevent out-of-home placements by reducing risks for child maltreatment, improving family functioning, and ensuring that children remain safe in their own homes. These programs help meet federal mandates to focus on child safety and reasonable efforts to prevent and reduce out-of-home placements. Families in crisis, whose children are considered to be at imminent risk of out-of-home placement, may be referred to LMBs for IFPS. Referral sources for IFPS are the local DSS, DJS, and CSA. Prior to FY08 the LMB in each Maryland jurisdiction selected vendors to provide IFPS services in accordance with local procurement procedures. In several jurisdictions, the local DSSs were chosen as the providers. In other jurisdictions, community-based providers were selected as the vendors for IFPS. Starting in FY05, eligibility criteria and other program requirements were standardized Statewide.<sup>4</sup>

As of FY08, the administration of IFPS has been transferred from LMBs to the DHR. DSSs in some local jurisdictions, however, may be continuing to operate the IFPS program through the LMB as determined by local needs and resources and in accordance with locally developed transition plans. All IFPS services in FY07 were provided while IFPS was administered by the LMBs with funding provided by the Children's Cabinet through the Children's Cabinet Interagency Fund and monitoring of the funding provided by GOC.

This report provides data and analysis of both programs, the costs and estimated savings from these services, and the impact of these services on rates of out-of-home placements.

---

<sup>4</sup> See Section IX: Family Preservation for a full discussion of policy changes that were implemented in FY05, which limited the agencies that could refer families to IFPS to the three agencies listed above.

## Section II: Statewide Summary & Highlights

*Data reported and discussed in this Out-of-Home Placement and Family Preservation Resource Plan are based upon a one-day census in Maryland, conducted on January 28, 2009, of all children in out-of-home placements made or funded by Maryland Agencies or Administrations and data collected at the end of each fiscal year for family preservation and cost analysis.*

Information on each child was gathered by the placing or funding Agencies and submitted to GOC for inclusion in this report.

This report provides information on the number of children in particular categories of out-of-home placements, analyzes them within the context of their home jurisdiction, the jurisdiction in which they are placed, and the placement or funding Agency. This section will provide a summary of the Statewide data and highlight key findings.

### **Out-of-Home (OOH) Placement Summary Data: State of Maryland**

#### ***Lead Agency Summary***

There were 8,949 children in out-of-home placements on January 28, 2009, the date chosen for the one-day census count. Of those children, 7,498 (84%) were placed DHR; 908 (10%) were placed by DJS; 124 (1%) were funded by MSDE; 226 (3%) were placed by MHA; 59 (1%) were placed by ADAA; and 134 (1%) were placed by DDA.

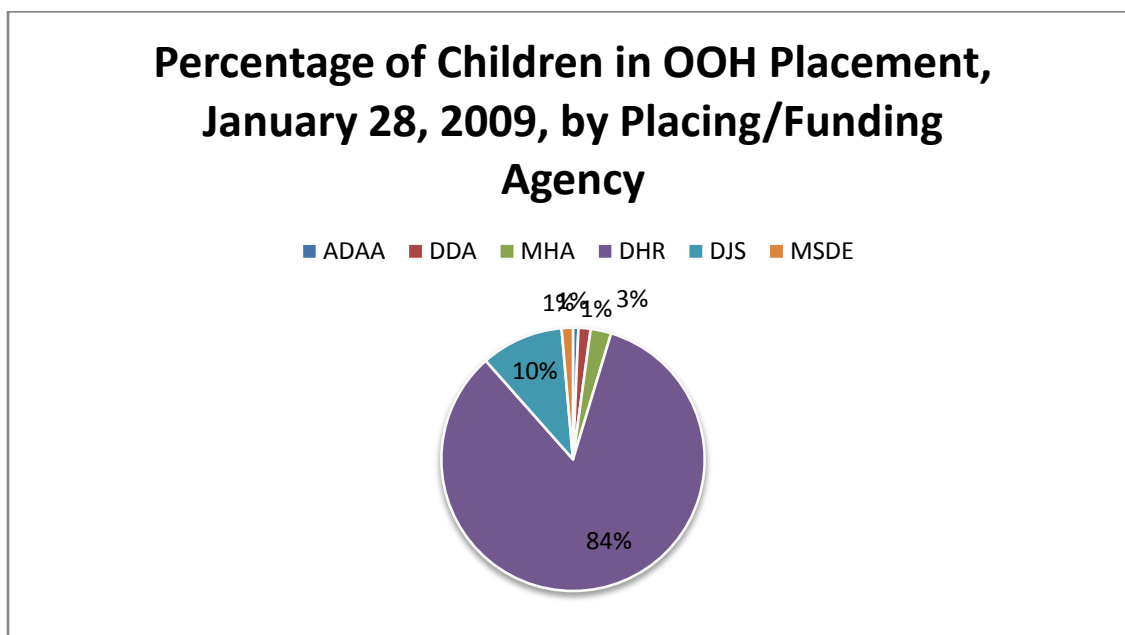


Figure 1: Percentage of Children in Placement, January 28, 2009, by Placing and/or Funding Agency

***Multiple Agency Summary***

There were 640 children identified in multiple agency datasets. Within this report, these children were identified and counted only once within this report. Multiple agencies' reporting of children indicates significant state and local agency involvement and is important to note for three primary reasons. First, it suggests the expenditure of considerable time and resources on behalf of a given child, particularly with respect to human resources, such as casework and court time. Second, it indicates that there are more individuals involved in the lives of those children and their families, as well as additional mandates and requirements to follow. Third, it emphasizes the importance of interagency collaboration and the work of the Children's Cabinet to advance Maryland's systems of care to ensure that all children, regardless of agency involvement, are able to successfully navigate the systems and receive the necessary services that support child well-being. Table 1 provides, by placing agency, the number of children identified in multiple datasets. The first agency listed is the custodial agency. In instances where there were conflicts in the data submitted by two or more agencies involved with a given child, the data provided by the custodial agency was utilized.

<b><i>Multiple Agency Involvement</i></b>	
<b>Agencies</b>	<b># of Children</b>
ADAA, DJS	23
DDA, DHR	30
DDA, DHR, MSDE	4
DDA, DJS	1
DDA, MSDE	6
DHR, DJS	22
DHR, DJS, MHA	10
DHR, MHA	296
DHR, MHA, MSDE	34
DHR, MSDE	35
DJS, MHA	127
DJS, MHA, MSDE	16
DJS, MSDE	9
MHA, MSDE	27
<b>Total</b>	<b>640</b>

**Table 1: Multiple Agency Involvement**

Table 1 does not include the entire universe of children who are served by more than one agency. These figures do not include those children who may be formally or informally involved with one of the Child Serving Agencies but not placed out-of-home by an Agency. For example, children may be part of families receiving in-home family services from the local DSS or receiving Temporary Cash Assistance or housing assistance. Additionally, it is presumed that

the majority of the children, particularly if they are under the age of 18, are involved with the LSS.

### ***Demographic Summary***

The majority of children in care on January 28, 2009 were male (57%) and African American (70%).

When reporting the gender of children in care, DHR had the most equivalent proportion of males and females in placement. However, all Agencies have more males in placement than females. The table below reports the number of children in care on January 28, 2009 by agency and gender.

<i>Gender of Children, by Agency</i>							
	ADAA	DDA	DHR	DJS	MHA	MSDE	ALL AGENCIES
Male	41	87	3941	774	140	95	5078 (57%)
Female	18	46	3554	131	85	29	3863(43%)
Data Unavailable	---	1	3	3	1	---	8 (0%)

**Table 2: All Agencies: Gender of Children in Care**

Table 3 provides a breakdown of children in placement, by race and placing Agency. In examining the race of children in out-of-home placements, 70% were African American, 24% were white, and the race was unknown for approximately 5% of children. The remaining 2% was composed of individuals who are American Indian/Alaskan Native, Asian or Native Hawaiian/Pacific Islander and Hispanic.

<i>Race</i>	<i>TOTAL</i>	<i>ADAA</i>	<i>DDA</i>	<i>DJS</i>	<i>DHR</i>	<i>MHA</i>	<i>MSDE</i>
American Indian/ Alaskan Native	14 (0.1%)	---	1	2	11	---	---
Asian	31 (0.3%)	---	---	4	21	1	5
Black or African American	6256 (70%)	21	51	606	5447	102	29
Native Hawaiian/ Pacific Islander	3 (0%)	---	---	---	3	---	---
White	2171 (24%)	37	47	247	1657	100	83
Bi-racial/Multiple Races Identified	8 (0%)	---	1	1	6	---	---
Other	51 (0.6%)	1	18	3	23	4	2
Data Unavailable <sup>5</sup>	415 (5%)	---	16	45	330	19	5
Total <sup>6</sup>	8949	59	134	908	7498	226	124

**Table 3: All Agencies: Race of Children in Care*****Children from Other States Placed by Maryland***

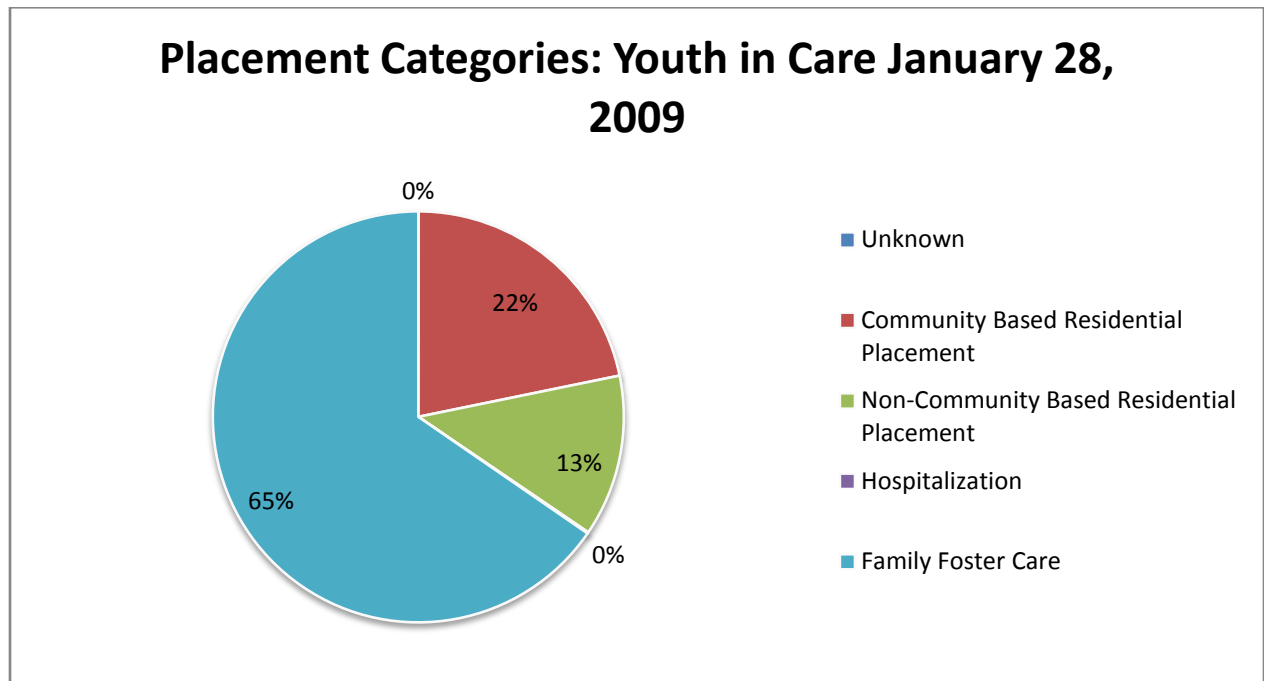
There were 87 children from other states that were placed by Maryland Agencies. Children from other states may come into the care and custody of Maryland State agencies through a number of channels including committing offending behavior while visiting the State (DJS). These children are included in this dataset because they represent beds filled on the one-day count and should be accounted for in identifying the resource needs of the State.

***Placement Type and Category Summary***

As is illustrated in the graph (Figure 2) and Table 4 below, the majority of children in out-of-home placement were in Family Foster Care (59%). As is to be expected, as the placement category becomes more restrictive and less community-based, the number of children in that placement category declines. While there is a commitment in Maryland to a full continuum of services within a system of care, there must also be an economy of scale, with the most restrictive and less frequently utilized placements being available regionally or Statewide, rather than an expectation that all services will be available on a jurisdictional basis.

<sup>5</sup> "Data Unavailable" includes 395 children and youth with unknown data or other listed.

<sup>6</sup> Although Hispanic is not considered to be a race by the U.S. Census Bureau, but rather an ethnicity, 238 youth were identified as Hispanic.



**Figure 2: Placement Categories**

<i>Placement Type</i>	<i># (%)</i>
Family Foster Care	5,852 (65%)
Community-Based	1,948 (22%)
Non-Community-Based	1,138 (13%)
Hospitalization	9 (0%)
Unknown	2 (0%)
<b>Total</b>	<b>8,949</b>

**Table 4: # and % of Children in Each Placement Type**

### **Highlights of Out-of-Home Placement Trends**

- A comparison of the 2008 and 2009 one-day census data indicates that the number of children served in out-of-home placements decreased by 5% or 491 children.
- Of the children in out-of-home placements on January 28, 2009, the proportions of children by funding/placing agencies are:
  - DHR – 84%
  - DJS – 10%
  - DHMH – 5% (DDA, MHA, & ADAA)
  - MSDE – 1%
- Costs of out-of-home placement increased slightly by 0.4%. The FY09 costs were \$706



million, and FY08 costs were \$703 million.

- Of the 8,949 children who were known to be from Maryland jurisdictions, 132 or 1.5% were placed OOS on the census day.
- DJS had the highest number of children OOS during the 2009 census count, a total of 116. DHR had 5 children OOS, MHA had 5 children OOS and DDA had 6 children OOS.

### **Highlights of Out-of-State (OOS) Placement Trends**

Agency	1/31/2007	1/30/2008	1/28/2009	% Change from 08-09
DDA	8	10	6	Decrease 2.5%
DHR	4	4	5	Increase 0.6%
DJS	114	123	116	Decrease 4.3%
MHA	17	24	5	Decrease 11.8%
<b>Total</b>	<b>143</b>	<b>161</b>	<b>132</b>	<b>Decrease 18%</b>

Table 5: OOS Placement Trends

### **Highlights of Interagency Family Preservation Services Trends**

- By providing IFPS and preventing out-of-home placements, the State realized an estimated \$22.4 million savings in FY08.
- In FY09, 971 families were newly-served by IFPS. Of the 971 newly-served families 38% were referred by DHR, 13% from DJS, and 13% from DHMH.
- Among the 1,697 at-risk children who were newly-served by IFPS services during FY09, 89.9% were *not* placed in foster care, juvenile services commitment, mental health or educational residential placements within one year of case closing.
- During FY09, 1.1% of families newly-served by IFPS experienced Child Protective Services investigations that resulted in indicated findings during services, and 6.9% did so within the year following case closure.

### ***FY08 Recommendations for Improving Out-of-Home Placements***

All of the recommendations from the 2008 State Resource Plan have been successfully addressed in the past 18 months. Table 6 lists the 2008 recommendations with corresponding actions taken through August 2009.

2008 Recommendations	Actions Taken
<p>Because of their shared purpose and overlapping data collection requests, the State Resource Plan on Out-of-Home Placements and the Joint Chairmen's Report on Out-of- Home Placements and Family Preservation should be combined into one document, satisfying the reporting requirements of both mandates. The combined report should be due on a single date in December of each year.</p>	<p><u>Completed.</u> GOC met with DLS staff and determined that the reports would be combined, what data should be reported, and a submission date of December 1 of each year.</p>
<p>The State Agencies and Administrations responsible for placing or funding children in out-of-home placements should ensure that front-line data collection is consistent with reporting requirements as outlined in Maryland Annotated Code, Human Services Article, §8-703 and Joint Chairmen's Report – Operating Budget and submitted accurately and in a timely fashion.</p>	<p><u>Completed.</u> GOC, on behalf of the Children's Cabinet, convened an Interagency Workgroup with representatives of the Children's Cabinet Agencies. Reporting requirements were reviewed and mechanisms for timely and accurate submission of data were discussed. Timelines for timely and accurate submission of data were agreed upon. For the purposes of this report, timelines were not met. The Agencies are working diligently to increase timeliness and accuracy. The Workgroup will be reconvened and a more specific work plan will be developed.</p> <p>The GOC submits that the accuracy of the data in this report is the best it has ever been. GOC also acknowledges that timeliness continues to be an issue. The Agencies and GOC staff continue to spend considerable time reconciling data from a wide array of Agency-specific data sources.</p>
<p>Maryland Annotated Code, Human Services Article, §8-703, Item (d)(2)(vi) would require the individual review of over 11,000 plans of care for every child in placement and should be deleted from the reporting requirements.</p>	<p><u>Completed.</u></p>

2008 Recommendations	Actions Taken
<p>There should be a renewed emphasis on placing children and children, including older children and those with specialized needs, in family-like settings.</p>	<p><u>Completed</u> DHR launched the Place Matters initiative in July 2007 to ensure a stronger and more focused child welfare system committed to finding permanent families for as many foster children as possible. At the beginning of Place Matters, more than 2,000 foster children were residing in group homes – roughly 20% of the caseload. Today, there are fewer than 1,200 children residing in group homes – roughly 13% of the caseload.<sup>7</sup></p>
<p>The State should encourage private residential treatment centers (RTCs) to develop the capacity to serve within existing bed capacity those children who are going out-of-State, especially those over the age of 21.</p>	<p><u>Completed</u> GOC and DHMH with participation from the Children’s Cabinet Agencies and representatives from the Residential Treatment Centers (RTC) Coalition have convened a group to review capacity, gaps in service, identify needed services, and consider ways to utilize existing bed capacity to accommodate the needs of children currently in out-of-State placements. DHMH has provided current bed availability and utilization as a point of information for the group’s consideration.</p>
<p>The State should intensify its efforts to ensure that children are placed out-of-State only as a last resort. A comprehensive profile of children who are placed out-of-State and the services they need should be developed and providers should be engaged to develop in-State resources to serve these children.</p>	<p><u>Completed</u> The recently awarded Care Management Entity (CME) contracts require that the CMEs work closely with the staff of DHR and LDSSs to support the work of the Family Involvement Meeting (FIM) in order to serve children in family settings that are consistent with their permanency plans. Specifically, the CME shall have a Community Resource Specialist available to attend the FIM to identify individualized services and supports in the community that will meet goals of the child’s Plan of Care (POC) in order to achieve his or her permanency plan. If the necessary services are not available in the community, the CME shall work with community providers to create a support to address the need. In addition, the CME shall broker the services and supports and manage the utilization of services and supports to ensure that children are utilizing the appropriate amount and duration of service are not “stuck” in inappropriate services, and that services/supports are leading to measurable outcomes.</p>

<sup>7</sup> This information was taken directly from <http://www.dhr.state.md.us/co/pdf/placematters.pdf>

2008 Recommendations	Actions Taken
<p>Because of the many children from Baltimore City who are placed out-of-home across categories of care – Family Foster Care, Community-Based Residential and Non-Community-Based Residential – the State should support additional resource development to meet the needs of City children, enabling them to remain in their home jurisdiction.</p>	<p><u>Completed.</u></p> <p>In September 2008, the U.S. Substance Abuse and Mental Health Services Administration (SAMHSA) awarded Maryland a Children’s Mental Health Initiative Cooperative Agreement, commonly referred to as a System of Care (SOC) grant award. Maryland’s project, entitled Maryland Crisis and At Risk for Escalation diversion Services for children (MD CARES), will cement a cross-agency partnership that blends family-driven, evidence-based practices within mental health and child welfare to better serve children and families involved in the State’s foster care system. Service dollars awarded under this cooperative agreement will be targeted to the neighborhoods in Baltimore City, where the majority of the children and families in foster care reside. The service focus of this initiative is the care management and treatment of children in the Baltimore City foster care system, at the point of initial diagnosis of serious emotional disturbance, in order to prevent out-of-home placement or disruption in current placement when the disability is expected to last in excess of one year.</p> <p>MD CARES will combine the best practices within both mental health and child welfare through the application of the Wraparound service delivery process for children who have been identified during DHR Family Team Meetings to have serious mental health needs and require community support services in order to:</p> <ol style="list-style-type: none"> <li>1. Avoid initial foster home placement;</li> <li>2. Stabilize the initial placement to avoid disruption in placement; and/or</li> <li>3. Divert from higher level placement or group care.</li> </ol>

2008 Recommendations	Actions Taken
<p>The State should define the minimum continuum of care, including both promising practices and evidence-based practices, which should be available in every community, jurisdiction or region.</p>	<p><u>Completed.</u>            One of the key recommendations of the Maryland Child and Family Services Interagency Strategic Plan states “<i>The Children’s Cabinet should continue to make a commitment to utilizing evidence-based and promising practices to ensure that effective community education, opportunities, support and treatment options are available to the children, children and families for whom they are appropriate.</i>”</p> <p>Through GOC, the Children’s Cabinet contracted with the Innovations Institute to support jurisdictional and provider readiness efforts, organizing and facilitating training and coaching, and providing outcomes and fidelity monitoring for an array of evidence-based practices (EBPs) in Maryland. The Children’s Cabinet has prioritized the following EBPs on which to focus: Multi-Systemic Therapy, Functional Family Therapy, and Multi-Dimensional Treatment Foster Care. It is the intention that others EPBs and promising practices such as Healthy Families will be added to the focus in the future.</p>
<p>The State should continue to support a Statewide system of regional CMEs for the provision of Community Services Initiative, Rehab Option and Wrap Maryland services funded through the Children’s Cabinet Interagency Fund. These CMEs will also serve populations of children eligible for services under the RTC Waiver, the MD CARES System of Care grant, and specific children who are diverted from DJS out-of-home placements or DHR group home placements.</p>	<p><u>Completed.</u>            A Request for Proposals was developed, disseminated in April 2009, and contracts awarded and approved by the Board of Public Works on November 4, 2009. Regional CMEs are currently transitioning with existing vendors/providers. CMEs will assume full responsibility for service delivery on December 28, 2009.</p>

The next section will provide an overview of the number of children in placement on the single-day count, by jurisdiction, and where each child was placed and will also include a discussion of the costs by agency.

### ***Section III: All Out-of-Home Placements & Costs***

#### **All Out-of-Home Placements by All Agencies**

Table 7 (following page) provides an overview of the number of children in placement on the single-day count, by jurisdiction, and where each child was placed. The first column provides the number of children from the home jurisdiction that were in a placement on the single-day count. The second column provides the percentage that number represents with regard to the total number of children in placement Statewide on that date. The columns that follow provide the name of the jurisdiction where the child was placed. The rows at the bottom of the table provide the percentage of children who were from the jurisdiction and also placed in that jurisdiction. The final row provides the percentage of children who were placed in that jurisdiction, out of the total number of children placed on that date, Statewide.

All Agencies, All Out-of-Home Placements (OOHP)																												
Jurisdiction Where Children were Placed																												
Home Jurisdiction of Children	# children from jurisdiction in placement	% of children statewide in placements from Jurisdiction	Allegany	Anne Arundel	Baltimore	Baltimore City	Calvert	Caroline	Carroll	Cecil	Charles	Dorchester	Frederick	Garrett	Harford	Howard	Kent	Montgomery	Prince George's	Queen Anne's	Somerset	St. Mary's	Talbot	Washington	Wicomico	Worcester	OOS	Unknown
Allegany	139	1.6%	14		2	3							5	1										6				108
Anne Arundel	279	3.1%	2	20	21	26						5	10	6		1		7	2				1	5	1		12	160
Baltimore	734	8.2%	9	2	75	47		1	2		1	8	3	14		2		11	4					3	1		14	537
Baltimore City	4402	49.2%	12	15	140	130	1	1	3		1	14	14	10	2	5	2	21	10					11	2		52	3956
Calvert	76	0.8%	3	3	1	5	6	1			1			3			1	4	1		1	2		3			1	40
Caroline	33	0.4%	3			1						2		2			1	1					1	1	1			20
Carroll	63	0.7%	4		7	2			7			1	4			1		1						5				31
Cecil	134	1.5%	2	1	2	4				2		2	3	3			1							3			3	108
Charles	124	1.4%	2	5	3	9					4	5	3	1			1	4	6			1					3	77
Dorchester	43	0.5%	4		4	2						2	2	3		1		1					1	1			2	20
Frederick	177	2.0%	5	2	7	5							13	1				10						3			5	124
Garrett	46	0.5%	3			2							1	9										1				30
Harford	300	3.4%	4	2	22	3				3	1	4	6	4	25			2	1					1				222
Howard	107	1.2%	5		4	6						1		1		7		1						2			3	77
Kent	28	0.3%	7		1	2											3	1	1					1				12
Montgomery	614	6.9%	30	4	4	15		1	1	1		3	10	8		2		87	4					3			13	428
Prince George's	617	6.9%	8	9	25	27	2					8	3	8		2	1	22	17			1		2	1		5	476
Queen Anne's	25	0.3%	1	1		2							1	2		1							2	1				14
Somerset	54	0.6%	1		6	1						1									5							40
St. Mary's	119	1.3%	7		5	1	3						2	5			1	3				6						86
Talbot	40	0.4%	4		3							2		2					1									28
Washington	209	2.3%	13	1	7	3							5					3						9			1	167
Wicomico	126	1.4%	9	2	8	10	1					4	5	4			1	5	3				3	2	1		3	65
Worcester	63	0.7%		1	6	1							2	4			1	1	1						3		2	41
OOS	87	1.0%	2		3	10						3	3	5				4	1								6	50
Unknown	310	3.5%		8	9	84		18				13	19	1		14		46									7	91
Grand Total	8949	100.0%	154	76	365	401	13	22	13	6	8	80	114	97	27	36	13	235	52		6	10	8	63	10		132	7008
% of children from jurisdiction placed in jurisdiction			10.1%	7.2%	10.2%	3.0%	7.9%	0.0%	11.1%	1.5%	3.2%	4.7%	7.3%	19.6%	8.3%	6.5%	10.7%	14.2%	2.8%	0.0%	9.3%	5.0%	0.0%	4.3%	0.8%	0.0%	6.9%	29.4%
% children statewide in OOHP placed in jurisdiction (total)			1.7%	0.8%	4.1%	4.5%	0.1%	0.2%	0.1%	0.1%	0.1%	0.9%	1.3%	1.1%	0.3%	0.4%	0.1%	2.6%	0.6%	0.0%	0.1%	0.1%	0.1%	0.7%	0.1%	0.0%	1.5%	78.3%

Table 7: All Placement Types: Jurisdiction of Placement, All Agencies, by Home Jurisdiction

### Key Findings for All Placements

- Baltimore City has the largest number of children (4,402) in out-of-home placement (49.2%).
- Of the 8,949 children who were known to be from Maryland jurisdictions, 132 or 1.5% were placed out-of-State on the census day.

### Costs Associated with All Placements FY09

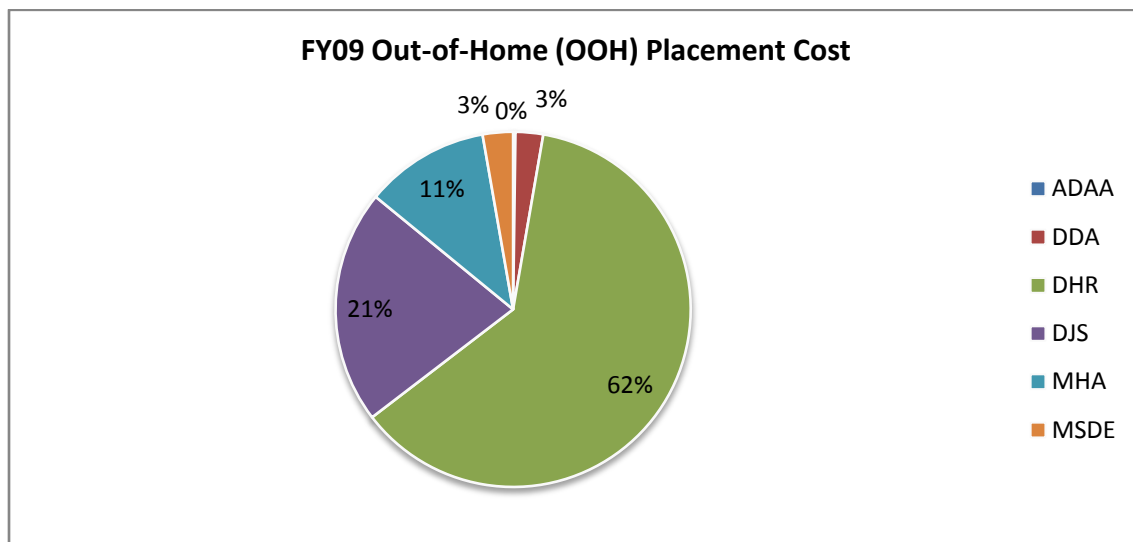


Figure 3: OOH Placement Costs

Agency	FY07		FY08		FY09	
	# Children in Placement	Total Costs	# Children in Placement	Total Costs	# Children in Placement	Total Costs
ADAA	996	\$4,043,501	419	\$3,042,333	946	\$1,495,208 <sup>8</sup>
DDA	304	\$20,621,282	277	\$19,592,592	250	\$17,828,508
DHR	11,657	\$423,954,966	10,675	\$437,674,581	10,312	\$438,222,995
DJS	2,423	\$137,149,721	2,341	\$132,919,446	2,243	\$150,996,142
MHA	1,097	\$87,580,103	1,100	\$91,115,506	962	\$80,173,806
MSDE	106	\$20,673,851	94	\$18,710,308	108	\$19,536,225
<b>TOTALS</b>	<b>16,583</b>	<b>\$694,023,424</b>	<b>14,906</b>	<b>\$703,054,766</b>	<b>14,821</b>	<b>\$708,252,884</b>

Table 8: FY Placement Costs: By All Agencies

<sup>8</sup> The FY09 ADAA costs only include what was paid by Medicaid. A comparison across years would not be valid.



### ***Key Cost Findings***

- DDA's overall placement costs decreased by 9%. DDA has been working hard to serve children in their family homes, with the result that fewer children are going into care. As those in care age out of the child system into the adult system, the numbers have gone down. Even though costs per person increase each year, the numbers of children in care have fallen, resulting in a 9% reduction in costs.
- DHR's overall placement costs increased slightly by 0.12%. DHR accounts for 62% of the expenditures associated with out-of-home placement. This correlates with the fact that they are responsible for 84% of the total population of children in placement.
- In 2009 DJS's overall placement costs increased by 13.6%. In both 2007 and 2008, DJS experienced large deficiencies due to the need to cover prior year per diems. In 2009 the total out-of-home placements decreased. This is primarily attributable to the closing of the Maryland Youth Residence Center (MYRC) and the fact that the Victor Cullen Center began accepting a small number of youth on July 1<sup>st</sup> and continued to accept more youth throughout the year. DJS also reported increases in the operational cost of the Cheltenham Youth Facility, the Charles H. Hickey Jr. School and the Juvenile Justice Center in 2009. This was the result of fulfilling federal Civil Rights Institutionalized Persons Act (CRIPA) mandates and to bring these facilities into compliance.
- MHA's overall placement costs decreased by 12%. This is attributable to two (2) factors: the closure of RICA Southern by legislative action at the end of FY08; and FY09 cost figures that include only those costs reimbursed through September 2009. Because RTC providers have up to one full year to bill for services, these costs will continue to increase.
- MSDE's overall placement costs increased by 4.4%. MSDE costs increased in FY09 due to 14 additional placements from FY08. MSDE costs decreased from FY07 to FY08 due to 12 fewer students. In comparing FY07 to FY09 – costs for the 2 additional students were still \$1.1 million dollars less than FY07 costs.
- Overall there was a slight increase in the Statewide costs for placements by 0.5%. However, that cannot be stated with any degree of certainty because the ADAA total costs only included the Medicaid funding.

See Appendix B for a listing of all Residential Child Care Programs. This list was created from information provided through the State Children, Youth and Families Information System (SCYFIS). SCYFIS is a computer system that helps Maryland keeps track of the state-funded interagency services that are provided to children and their families.

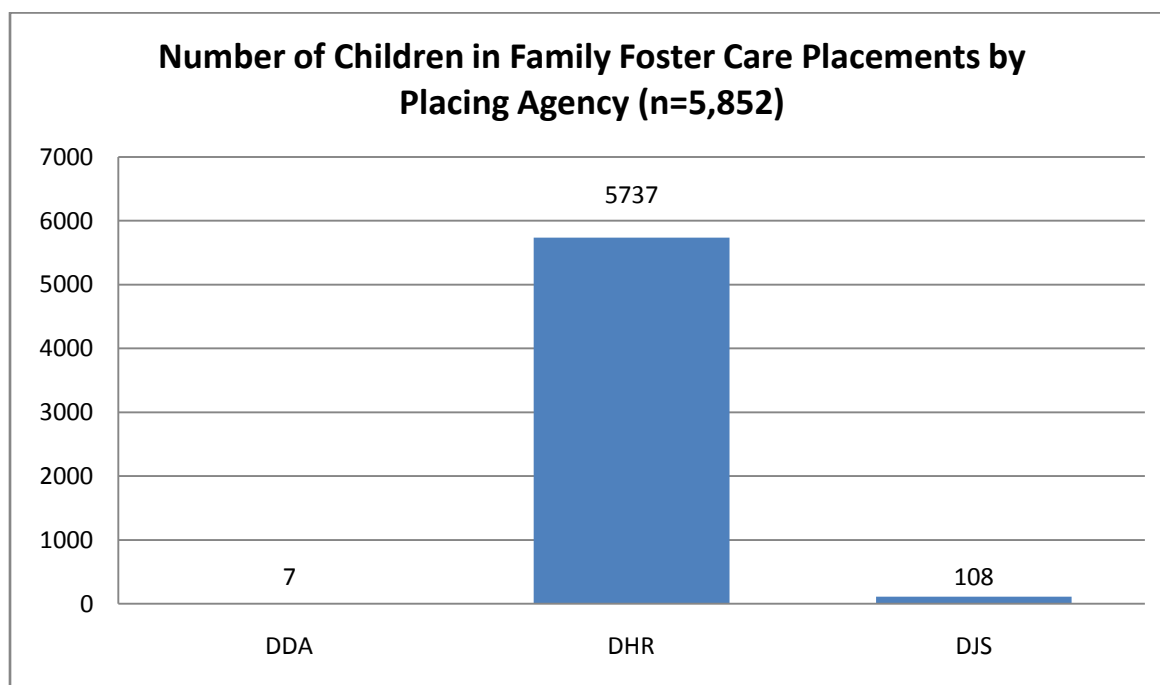
The sections that follow are designed to provide a more detailed analysis of the placement data at the macro-placement category level - Family Foster Care, Community-Based Residential

Placements, Non-Community-Based Residential Placements, and Hospitalization. This allows for a reasoned approach to and framework for the analysis and recommendations as it examines the placements within the context of the placement structure and categories.

## Section IV: Family Foster Care

There were 5,852 children in Family Foster Care placements on the one-day count. This includes children in kinship care and other relative placements (formal and informal); regular foster care, Treatment Foster Care, as well as adoptive and pre-adoptive homes.

Children were placed into Family Foster Care by DDA, DHR, and DJS. Figure 4 provides a visual representation of the number of children in Family Foster Care placements by placing agency.



**Figure 4: Number of Children in Family Foster Care Placements by Placing Agency**

As can be seen from Figure 5, 98% of all Family Foster Care placements are made by DHR through the local DSS. Both DJS (1.8%) and DDA (0.1%) combined place less than 2%.

Children from Baltimore City represented 57.7% of all Maryland children in Family Foster Care placements (see Table 9) which is the largest out of all 24 jurisdictions.

Table 9 (following page) provides an overview of the number of children in placement on the single-day count, by jurisdiction, and where each child was placed. The first column provides the number of children from the home jurisdiction that was in a placement on the single-day

count. The second column provides the percentage that number represents with regard to the total number of children in placement on that date, Statewide. The columns that follow provide the name of the jurisdiction where the child was placed. The rows at the bottom of the table provide the percentage of children who were from the jurisdiction and placed in that jurisdiction. The final row provides the percentage of children who were placed in that jurisdiction, out of the total number of children placed on that date, Statewide.

All Agencies, Family Foster Care(FFC)																												
Home Jurisdiction of Children	# children from jurisdiction in placement	% of children statewide in placements from jurisdiction	Jurisdiction Where Children were Placed																									
			Allegany	Anne Arundel	Baltimore	Baltimore City	Calvert	Caroline	Carroll	Cecil	Charles	Dorchester	Frederick	Garrett	Harford	Howard	Kent	Montgomery	Prince George's	Queen Anne's	Somerset	St. Mary's	Talbot	Washington	Wicomico	Worcester	OOS	Unknown
Allegany	104	1.8%	13		1																							90
Anne Arundel	121	2.1%		5	9	2																	1					104
Baltimore	413	7.1%		1	30	1				2		1							2									376
Baltimore City	3375	57.7%	1		83	31				2			1			2		1	2									3252
Calvert	39	0.7%			1		6											1				2						29
Caroline	17	0.3%																					1					16
Carroll	22	0.4%			1					2															1			18
Cecil	104	1.8%	1							1																		102
Charles	68	1.2%			1						3																	64
Dorchester	19	0.3%			2							1											1					15
Frederick	99	1.7%			2								6					1										90
Garrett	35	0.6%	3											9														23
Harford	203	3.5%		1	3										25				1									170
Howard	60	1.0%														3												57
Kent	13	0.2%																	1									12
Montgomery	363	6.2%		1	1													36	3									322
Prince George's	343	5.9%			8		1												3	3								328
Queen Anne's	15	0.3%																					2					13
Somerset	32	0.5%																										32
St. Mary's	73	1.2%					2															5						66
Talbot	27	0.5%			1																							25
Washington	142	2.4%	1		2														1						8			131
Wicomico	60	1.0%					1												2				3		1			53
Worcester	40	0.7%			3																							37
OOS	43	0.7%			1													1										41
Unknown	22	0.4%												1														21
Grand Total	5852	100.0%	19	8	149	34	10		6	4	4	2	6	10	27	3		43	15			7	8	9	1			5487
% of children from jurisdiction placed in jurisdiction			12.5%	4.1%	7.3%	0.9%	15.4%	0.0%	9.1%	1.0%	4.4%	5.3%	6.1%	25.7%	12.3%	5.0%	0.0%	9.9%	0.9%	0.0%	0.0%	6.8%	0.0%	5.6%	1.7%	0.0%	0.0%	95.5%
% children statewide in FFC placed in jurisdiction (total)			0.3%	0.1%	2.5%	0.6%	0.2%	0.0%	0.1%	0.1%	0.1%	0.0%	0.1%	0.2%	0.5%	0.1%	0.0%	0.7%	0.3%	0.0%	0.0%	0.1%	0.1%	0.2%	0.0%	0.0%	0.0%	93.8%

Table 9: Family Foster Care: Jurisdiction of Placement, All Agencies, by Home Jurisdiction

***Family Foster Care (FFC) Placement by Type across Agencies***

37.1% of children placed in Family Foster Care were placed with relatives who had a formal arrangement with the local DSS to provide care. This type of placement is also referred to as Kinship Care or Restricted Foster Care. All children placed in foster care with relatives are placed by DHR. The next highest percentage of children, 33.5%, was placed in Treatment Foster Care (TFC). Families who provide Treatment Foster Care are under the auspices of a private child placement agency and the DSS that provides a higher level of supervision and clinical services than regular foster care. Regular Foster Care, in which 27.1% of children were placed, is provided by non-relative homes under the auspices of the local Departments of Social Services. Finally, on the census date, 2.3% of children were placed in Adoptive or Pre-Finalized Adoptive homes. This care is provided by families who either have legally adopted the child or are in the final stage of adoption, usually subsidized.

The services included in these four types of Foster Care are:

- Family Foster Care (Regular)
  - Emergency Foster Home
  - Individual Family Care
  - Intermediate Foster Care
  - Regular Foster Care
- Relative Foster Care
  - Formal Kinship Care
  - Restricted Relative Foster Care
- Treatment Foster Care
  - Care provided by a Child Placement Agency (public)
  - Private Treatment Foster Care (private)
- Adoptive Home
  - Adoptive Home
  - Pre-Finalized Adoptive Home

Table 10 illustrates the number and percentage of children placed in the four subcategories of Family Foster Care placement types. It should be noted that 97% of the Treatment Foster Care placements are private and the records did not indicate a valid jurisdiction of placement and so rendered that data unreliable for the January 28, 2009 count. DHR has provided additional data about the private TFCs which can be found in Appendix C.

	# children	% of all children in FFC
Adoptive Care	133	2.3%
Regular Foster Care	1,585	27.1%
Relative (Kinship) Care	2,172	37.1%
Treatment Foster Care	1,962	33.5%

**Table 10: Number and Percentage of Children in Family Foster Care**

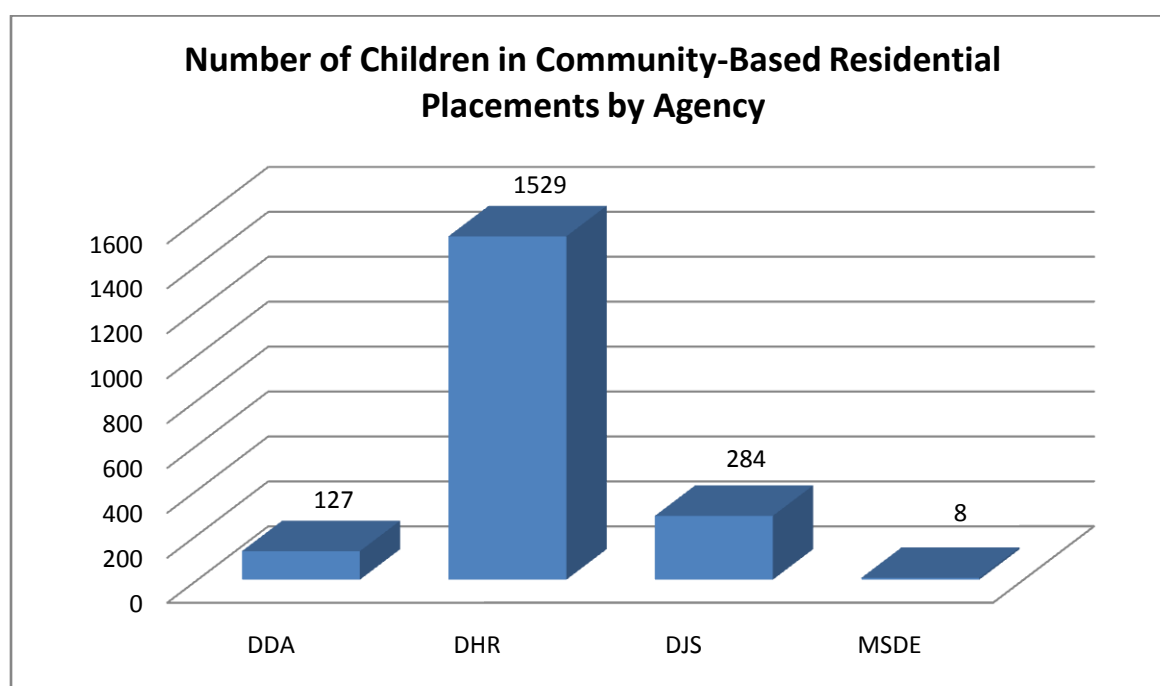
**Key Findings in Family Foster Care**

- The issue of whether children are placed in their home jurisdiction, particularly in the macro-placement category of Family Foster Care, cannot be adequately addressed by simply analyzing the raw numbers. On January 28, 2009, thirty-seven percent (37%) of children placed in Family Foster Care were placed with relatives who had a formal arrangement with the local DSS to provide care. This is also referred to as Kinship Care or Relative Care. It must be stressed that these arrangements have significant benefit for the child and may be of equal or more importance than remaining within the child's home jurisdiction.
- Maryland Children Placed Out-of-State: Of the 5,852 children in Family Foster Care who were known to be from Maryland jurisdictions, none were placed out-of-State on the census day.

## Section V: Community-Based Residential Placements

There were 1,948 children in Community-Based Residential Placements on the one-day count. This includes children in Group Homes and Independent Living Programs.

Children were placed or funded in Community-Based Residential Placements by DDA, DHR, DJS and MSDE. MSDE, although not a placement agency, is a funding agency. The graph below provides a visual representation of the number of children in Community-Based Residential Placements by placing or funding agency.



**Figure 5: Number of Children in Community-Based Residential Placements by Placing or Funding Agency**

Similar to Family Foster Care, the majority of Community-Based Residential Placements, 78.5%, were made by DHR. DJS placed 14.6% of children in Community-Based Residential Placements, 6.5% were placed by DDA, and the remaining 0.4% was funded through MSDE.

Community-Based Residential Placements are divided into two large categories: 1) Independent Living and 2) Residential Child Care Programs (RCCPs). Independent Living Programs provide older youth in out-of-home placements with the opportunity to practice living independently while being supervised. Independent living programs account for 10.3% of the Community-Based Residential Placements. RCCPs account for 89.7% (1748) of the placements and are composed of the following types of group homes: Alternative Living Units (114), Community



Service Living Arrangements (81), Shelter Care (36), Regular Group Homes (1373), Respite Care (0), Teen Mother Baby Programs (23), and Therapeutic Group Homes (121).

Most of the children in community residential placements are placed in regular group homes with 4-8 beds which have a formal program of basic care, social work, and health care services. A smaller number of youth are placed in Therapeutic Group Homes (TGHs), a special type of group home licensed by DHMH/MHA for 4 to 8 children. TGHs provide residential care as well as access to a range of diagnostic and therapeutic mental health services for children and adolescents with mental health needs who need more structure and supervision than a relative, foster parent, or treatment foster parent could provide.

Table 11 provides an overview of the number of children in placement on the single-day count by jurisdiction and where each child was placed. The first column provides the number of children from the home jurisdiction that was in a placement on the single-day count. The second column provides the percentage that number represents with regard to the total number of children in placement on that date, Statewide. The columns that follow provide the jurisdiction where the child was placed. The rows at the bottom of the table provide the percentage of children from the jurisdiction who were placed within that jurisdiction. The final row provides the percentage of children placed in that jurisdiction, out of the total number of children placed on that date, Statewide.

All Agencies, Community Based Residential Placement (CB)																												
Jurisdiction Where Children were Placed																												
Home Jurisdiction of Children	# children from jurisdiction in placement	% of children statewide in placements from Jurisdiction	Allegany	Anne Arundel	Baltimore	Baltimore City	Calvert	Caroline	Carroll	Cecil	Charles	Dorchester	Frederick	Garrett	Harford	Howard	Kent	Montgomery	Prince George's	Queen Anne's	Somerset	St. Mary's	Talbot	Washington	Wicomico	Worcester	OOS	Unknown
Allegany	21	1.1%											3											4				14
Anne Arundel	89	4.6%	1	10	5	4						3	3			1		4	1					2	1		1	53
Baltimore	217	11.1%			33	7						4				2		7	2					3	1		1	157
Baltimore City	835	42.9%		7	37	38					1	9				5	2	14	7					10	2		4	699
Calvert	21	1.1%	1	2							1						1	3			1			2				10
Caroline	7	0.4%										1					1								1			4
Carroll	28	1.4%	1		4				5			1						1						3				13
Cecil	14	0.7%			2					1		2					1							2				6
Charles	30	1.5%	1	3		3					1	3					1	3	1			1						13
Dorchester	10	0.5%			2								1			1		1						1				4
Frederick	40	2.1%			2								1					2						1				34
Garrett	7	0.4%																						1				6
Harford	73	3.7%	2		14	1					1	4						1						1				49
Howard	31	1.6%			3	1						1				2		1						2			1	20
Kent	4	0.2%															3	1										
Montgomery	158	8.1%	1	3	1	2		1	1	1						2		34	1					2			5	104
Prince George's	199	10.2%	2	4	8	7	1					5				2	1	11	7			1		2	1			147
Queen Anne's	3	0.2%											1			1												1
Somerset	17	0.9%			4																5							8
St. Mary's	26	1.3%			3		1										1	2				1						18
Talbot	6	0.3%			2							1																3
Washington	41	2.1%	1		5																			1				34
Wicomico	28	1.4%		1	5	2						1	1				1	4	1									12
Worcester	10	0.5%			1												1		1						3			4
OOS	12	0.6%										2						1										9
Unknown	21	1.1%																										21
Grand Total	1948	100.0%	10	30	131	65	2	1	6	2	4	37	10			16	13	90	21		6	3		37	9		12	1443
% of children from jurisdiction placed in jurisdiction			0.0%	11.2%	15.2%	4.6%	0.0%	0.0%	17.9%	7.1%	3.3%	0.0%	2.5%	0.0%	0.0%	6.5%	75.0%	21.5%	3.5%	0.0%	29.4%	3.8%	0.0%	2.4%	0.0%	0.0%	0.0%	100.0%
% children statewide in CB placed in jurisdiction (total)			0.5%	1.5%	6.7%	3.3%	0.1%	0.1%	0.3%	0.1%	0.2%	1.9%	0.5%	0.0%	0.0%	0.8%	0.7%	4.6%	1.1%	0.0%	0.3%	0.2%	0.0%	1.9%	0.5%	0.0%	0.6%	74.1%

Table 11: Community-Based Residential Placements: Jurisdiction of Placement, All Agencies, by Home Jurisdiction

When children who reside outside of the State and children with counties of residence reported as “unknown” are excluded, Table 24 illustrates that 42.9% of the children in Community-Based Residential Placements were from Baltimore City and 11.1% from Baltimore County. 12 or 0.6% were placed out-of-State on the census day.

***Community-Based Residential Placement by Type Across Agencies***

There are seven (7) types of placements in the Community-Based Residential macro-placement category. 1,373 or 70.5% of children, representing the majority of children in Community-Based Residential Placements are in Regular Group Homes. 10.3% are placed in Independent Living Programs, which are apartment settings for children age 17 and older. Therapeutic Group Homes, which are licensed by DHMH and designed to serve children with significant mental health diagnoses, served 6.2% of the children in care. Alternative Living Units are three bed facilities that serve children with developmental disabilities. This placement category served 5.9% of the children in care. Community Service Living Arrangement, Shelter Care, Respite, and Teen Mother Programs account for the remaining 7.1% of children served in this placement category.

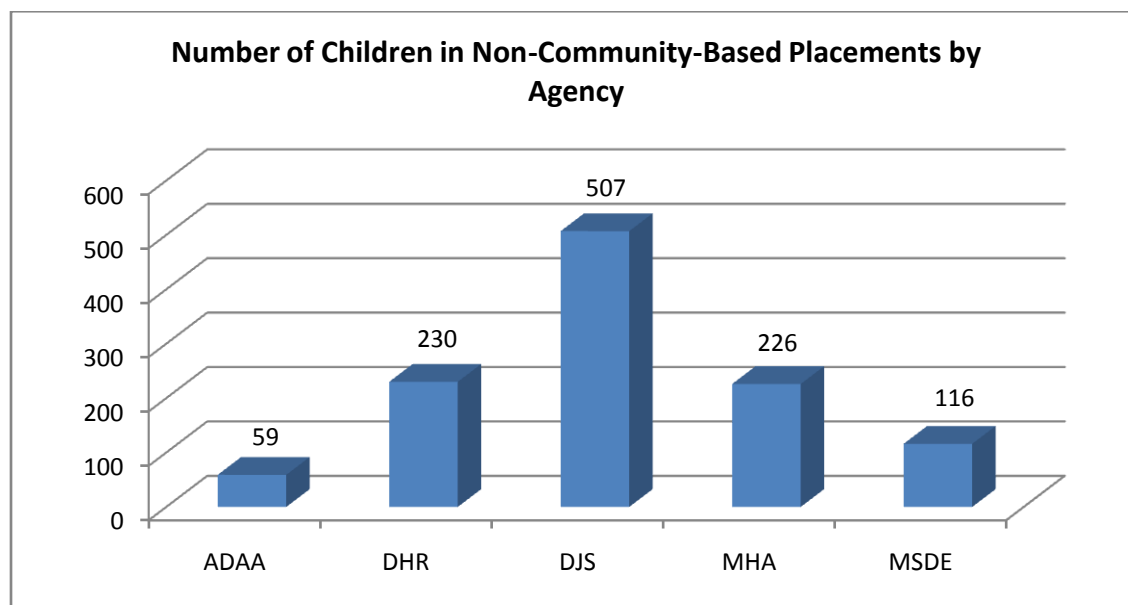
See Appendix A for detail jurisdictional data reported for the different types of Community-Based Residential Placements in use on the census day.

**Key Findings for Community-Based Placements**

- Only 12 or 0.6% were placed out-of-State on the census day.
- Residential Child Care Programs (RCCPs) account for 89.7% or 1748 of the children in Community-Based Residential Child Care Placements.
- The majority of children in RCCPs, 1,373 or 78.5%, are in Regular Group Homes.

## Section VI: Non-Community-Based Residential Placements

There were 1,135 children in Non-Community-Based Residential placements on the single-day count.



**Figure 6: # of Children in Non-Community-Based Residential Placements, by Placing and/or Funding Agency**

44.6% of Non-Community-Based Residential Placements were made by DJS. DHR placed 20.1% of the children and children in Non-Community-Based Residential placements, 19.9% were placed by MHA, 10.2% were funded by MSDE, and the remaining 5.2% were placed by ADA A.

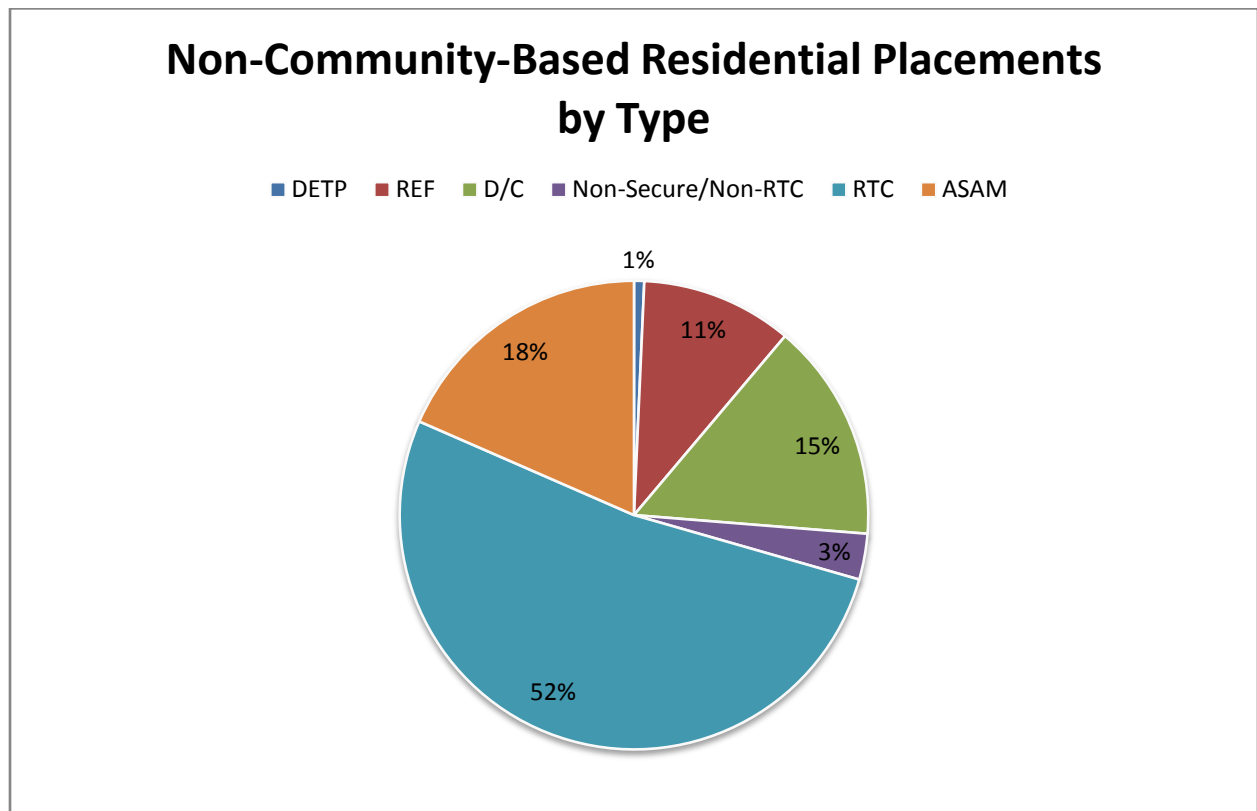
Table 12 provides an overview of the number of children in placement on the single-day count, by jurisdiction, and where each child was placed. The first column provides the number of children from the home jurisdiction that was in placement on the single-day count. The second column provides the percentage that number represents with regard to the total number of children in placement on that date, Statewide. The columns that follow provide the jurisdiction where the children were placed. The rows at the bottom of the table provide the percentage of children who were from the jurisdiction and placed in that jurisdiction. The final row provides the percentage of children who were placed in that jurisdiction out of the total number of children placed on that date, Statewide.

All Agencies, Non-Community Based Residential Placements (NCB)																													
Home Jurisdiction of Children	# children from jurisdiction in placement	% of children statewide in placements from Jurisdiction	Jurisdiction Where Children were Placed																										
			Allegany	Anne Arundel	Baltimore	Baltimore City	Calvert	Caroline	Carroll	Cecil	Charles	Dorchester	Frederick	Garrett	Harford	Howard	Kent	Montgomery	Prince George's	Queen Anne's	Somerset	St. Mary's	Talbot	Washington	Wicomico	Worcester	OOS	Unknown	
Allegany	14	1.2%	1		1	3						2	1											2				4	
Anne Arundel	66	5.8%	1	5	6	20						1	7	6				2	1						3			11	3
Baltimore	104	9.1%	9	1	12	39			1			4	3	14				4										13	4
Baltimore City	192	16.9%	11	8	20	61	1	1	1			4	14	10				6	1					1				48	5
Calvert	16	1.4%	2	1		5			1					3					1					1				1	1
Caroline	9	0.8%	3			1						1		2				1						1					
Carroll	13	1.1%	3		2	2							4			1								1					
Cecil	16	1.4%	1	1		4							3	3										1				3	
Charles	25	2.2%	1	2	1	6						2	3	1				1	5									3	
Dorchester	14	1.2%	4			2						1	1	3														2	1
Frederick	37	3.3%	5	2	3	5						2	6	1				6						2				5	
Garrett	4	0.4%				2							1																1
Harford	23	2.0%	2	1	5	2							6	4				1											2
Howard	16	1.4%	5		1	5								1		2												2	
Kent	10	0.9%	7			2																		1					
Montgomery	93	8.2%	29		2	13						3	10	8				17						1				8	2
Prince George's	74	6.5%	6	5	8	20						3	3	8				8	7									5	1
Queen Anne's	7	0.6%	1	1		2								2										1					
Somerset	5	0.4%	1		2	1						1																	
St. Mary's	19	1.7%	7		1	1							2	5				1											2
Talbot	7	0.6%	4											2															
Washington	26	2.3%	11	1		3							5					3										1	2
Wicomico	38	3.3%	9	1	3	8						3	4	4				1						2				3	
Worcester	13	1.1%		1	2	1							2	4				1										2	
OOS	31	2.7%	2		1	10						1	3	5				2	1									6	
Unknown	266	23.4%		8	9	84		18				13	19			14		46										7	48
Grand Total	1138	100.0%	125	38	79	302	1	21	1			40	98	87		17		100	16					17				120	76
% of children from jurisdiction placed in jurisdiction			7.1%	7.6%	11.5%	31.8%	0.0%	0.0%	0.0%	0.0%	0.0%	7.1%	16.2%	0.0%	0.0%	12.5%	0.0%	18.3%	9.5%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	19.4%	18.0%
% children statewide in NCB placed in jurisdiction (total)			11.0%	3.3%	6.9%	26.5%	0.1%	1.8%	0.1%	0.0%	0.0%	3.5%	8.6%	7.6%	0.0%	1.5%	0.0%	8.8%	1.4%	0.0%	0.0%	0.0%	0.0%	1.5%	0.0%	0.0%	10.5%	6.7%	

Table 12: Non-Community-Based Residential Placements: Jurisdiction of Placement, All Agencies, by Home Jurisdiction

### ***Non-Community-Based Residential Placements by Type Across Agencies***

Non-Community-Based Residential Placements include diagnostic evaluation treatment programs (DETP), long-term and short-term substance abuse programs (ASAM), detention/commitment facilities (D/C), Residential Treatment Centers (RTCs), Non-Secure/Non-RTC, and residential educational facilities (REFs). Five Agencies reported children in Non-Community-Based Residential placements: ADAA, DHR, DJS, MHA, and MSDE. The majority of children, 593 or 52%, in Non-Community-Based Residential Placements are in RTCs.



**Figure 7: Non-Community-Based Residential Placements by Type**

See Appendix A for detailed jurisdictional data reported for the different types of Non-Community-Based Residential Placements in use on the census day.

**Key Findings for Non-Community-Based Residential Placements**

- 44.6%, of Non-Community-Based Residential Placements were made by DJS.
- The majority of children, 593 or 52%, in Non-Community-Based Residential Placements are in RTCs.
- A significant issue with regard to Non-Community-Based Residential placements appears to be the volume of children placed out-of-State.
- The majority of children placed by LSSs through the IEP process are in residential settings that have multiple group homes connected to a school setting rather than an RTC.
- An additional issue of concern is the distance that must be traveled by the families, children, and workers when children are placed in jurisdictions distant from their home jurisdiction.

## ***Section VII: Psychiatric Hospitalizations***

There were seven children in Psychiatric Hospitalization placements on the single-day count. One of these children was from a residence outside of Maryland. Each of the nine children were placed by DJS into a psychiatric hospitalization. As previously indicated, psychiatric hospitalizations are among the most restrictive placements. Accordingly, hospitalization placements may not be available in each jurisdiction and, because of their restrictive nature, should be used with the least frequency. Given these factors, it is presumed that the majority of children in these placements will not be residing in their home jurisdictions. Regardless, it is always the preferred practice that children be placed as close as possible to their jurisdiction of residence. Six of the nine placements, 66.7%, were placed in Baltimore County. None of the children were placed in their home jurisdiction.

	<b>Placement Jurisdiction</b>			
<b>Home Jurisdiction</b>	<b>Baltimore Co.</b>	<b>Dorchester</b>	<b>Montgomery</b>	<b>Grand Total</b>
Anne Arundel	1	1	1	3
Charles	1			1
Frederick			1	1
Kent	1			1
OOS	1			1
Prince George's	1			1
St. Mary's	1			1
Grand Total	6	1	2	9

**Table 12: Hospitalization Placements by Jurisdiction**

### **Key Findings for Psychiatric Hospitalization Placements**

- 66.7% of the children in a Psychiatric Hospitalization placement were placed in Baltimore County, none of which were in their home jurisdiction.
- All of the children in Psychiatric Hospitalizations were placed by DJS.



## ***Section VIII: Looking across Data from 2007-2009***

The 2007 State Resource Plan was based on a data request issued to each of the four State Child-Serving Agencies: DHMH, DHR, DJS, and MSDE. Within DHMH, requests were issued to three Administrations that are involved with the placement of children into out-of-home care: ADAA, DDA, and MHA. Complete information on the data collection process, as well as important caveats and limitations, are found in the 2007 report. The actual date used for the point-in-time study in 2007, however, was not consistent across agencies. Data collection dates ranged from as early as December 31, 2006 to as late as June 18, 2007. Additionally, because of the differences in the time, type and manner in which the data were collected and analyzed between 2006 and 2007, it was difficult to make accurate comparisons between these first two State Resource Plans.

In 2008, a data request similar to the one made in 2007 was made of the same State Child-Serving Agencies. Perhaps the most influential difference between the 2007 and 2008 reports is the actual census date. Unlike the 2007 report which allowed for a number of census dates, 2008 data were all collected and reported for January 30, 2008. In order to eliminate inflated counts stemming from duplicate data, these data were identified by GOC staff and not included in the report. In addition to the fields reporting duplicate data, other data fields were incomplete when submitted by the placing agencies causing undercounts. This was especially true in the “jurisdiction of placement” category. Most importantly, 2,713 or 24% of all “jurisdiction of placement” data were missing, inaccurate, or reported as “unknown.” This deficiency makes it especially difficult to clearly evaluate data in terms of placement proximity to a child’s home jurisdiction. The missing data was particularly pronounced in Family Foster Home placements. Despite generally improved consistency in the census data collection and reporting, this data deficiency makes any comparison between the 2007 and 2008 Plans questionable.

For the purposes of the 2009 report, a data request was made similar to the 2008 request. In an effort to establish consistency with the 2008 State Resource Plan, all data were collected on the last Wednesday of the month, which was January 28, 2009. Since it was determined that there was limited comparability of the data in previous reports and those in the 2009 report, each agency provided the archive data for 2007 and 2008 for the last Wednesday in January to allow for more comparability of data from 2007 through 2009. As previously reported, duplicate data were identified by GOC staff and excluded from the report to avoid inflated counts.

Although the data collected this year had fewer missing data fields, those fields that were missing were directly related to the reporting of the home and placement jurisdiction. It must be noted that 7,008 or 78.3% of all placement jurisdictions were reported as “unknown.” This deficiency makes it difficult to clearly evaluate data in terms of placement proximity to a child’s home jurisdiction, particularly in Family Foster Care (93.8%) and Community-Based Residential

Placements (74%) where the missing data was most pronounced. Additionally this data deficiency makes a comparison between the 2008 and 2009 Plans especially difficult despite the improved consistency in the collection and reporting of the 2009 census-day data collection.

With those caveats and limitations in mind, the following provides a snapshot of the trends in out-of-home placements from 2007 through 2009.

<i><b>Placement Category</b></i>	<i><b>January 31, 2007</b></i>
Family Foster Care	6,309 (66.4%)
Community-Based Residential	1,935 (20.4%)
Non-Community-Based Residential	1,232(12.9%)
Hospitalization	28 (0.3%)
Unknown	3 (0%)
<b>TOTAL</b>	<b>9,507(100.0%)</b>

**Table 13: Comparison of Number of Children in Care 1/31/07 (with Exceptions)**

<i><b>Placement Category</b></i>	<i><b>January 30, 2008</b></i>
Family Foster Care	6,140 (65.1%)
Community-Based Residential	2,008 (21.3%)
Non-Community-Based Residential	1,267 (13.4%)
Hospitalization	23 (0.2%)
Unknown	2 (0%)
<b>TOTAL</b>	<b>9,440(100.0%)</b>

**Table 14: Comparison of Number of Children in Care 1/30/08**

<i><b>Placement Category</b></i>	<i><b>January 28, 2009</b></i>
Family Foster Care	5,852 (65.4%)
Community-Based Residential	1,948 (21.8%)
Non-Community-Based Residential	1,138 (12.7%)
Hospitalization	9 (0.1%)
Unknown	2 (0 %)
<b>TOTAL</b>	<b>8,949 (100.0%)</b>

**Table 15: Comparison of Number of Children in Care 1/28/09**

As illustrated in Tables 13, 14 and 15, historically and as would be expected, the highest percentages of children are placed in Foster Care placements. Consistently, Community-based Placements represent the second highest percentage. The most obvious difference between 2008 and 2009 is the apparent decrease in the number of children in “unknown” placements. Each agency has a made concerted effort to submit data to GOC that accurately reflects the placement categories. There were over 100 children in both 2007 and 2008 reported as “unknown” in the placement categories and in 2009 there were only two (2). This decrease is most likely attributable to the differences between 2008 and 2009 in the manner in which the data was

requested, collected, and submitted. For the purposes of this report, the categories were re-established and shared with agencies in an effort to insure that the data was provided in a consistent and accurate manner.

While it is important to compare the number of children that were placed in their home jurisdictions, this is where the missing data in 2008 and 2009 has the largest negative impact making it difficult to draw accurate conclusions.

## ***Section IX: Family Preservation***

### **Background and Introduction**

Local Departments of Social Services (DSSs) have a long tradition of providing Family Preservation services, when appropriate, to families presenting moderate to serious risks of child maltreatment. In 1990, Interagency Family Preservation Services (IFPS) was established in Maryland for families with children at imminent risk of out-of-home placement. *Unlike DHR's Family Preservation services, IFPS serves children referred from all child-serving agencies.* Through FY07 those services were administered through the Local Management Board (LMB) in each Maryland jurisdiction. For FY08, IFPS was transferred to the Department of Human Resources for administration and each local jurisdiction developed a transition plan to determine whether if IFPS services in FY08 would be provided through the LMB or the local DSS.

This section focuses primarily on the children and families who receive Interagency Family Preservation Services (IFPS). IFPS is an intensive, in-home family intervention service targeting families whose children are at imminent risk of out-of-home placement into foster care, juvenile commitment, education, and/or mental health facilities. Prior to FY05, a variety of IFPS models of service were implemented to meet the needs of families in each jurisdiction. In FY05, however, a Statewide IFPS policy clarified and focused eligibility standards as described below, and required a four to six week intensive model of service provision, including the option to provide less intensive “step-down” service, up to 120 days, following the intensive phase of service provision.

DHR statistics are presented for the in-house DSS Family Preservation program, which includes Intensive Family Services, Families Now, and Continuing Child Protective Services programs. *It is critical to note that Interagency Family Preservation Services and DHR Family Preservation Services serve different populations, making direct comparisons inappropriate.* IFPS focus on high-risk families from interagency referral sources. The youth receiving IFPS services are at risk due to a *variety of issues* including mental health, developmental disability, educational needs, juvenile justice, as well as abuse and neglect. In contrast, the youth involved in DSS/DHR Family Preservation Services are at risk *primarily due to abuse and neglect*. Although there may be additional needs, the primary risks that bring these families to the attention of the agency are abuse and neglect.

IFPS families with children at risk of out-of-home placements are referred from local DSS, DJS, health and mental health services, and, until FY05, the Local School System (LSS). The percentages of referrals from each agency are shown in Table 17. Under the eligibility policy established in FY05, the LSS must partner with a child-placing/custody agency in order to make a referral to IFPS. The intent of the FY05 policy change was to ensure that IFPS served families of children at imminent risk of out-of-home placement.

Although DSS has its own in-house Family Preservation program, they may find it appropriate to refer families to the IFPS program in their jurisdiction for several reasons:

- A family may not present with a primary risk of abuse and neglect, or may have resolved the risk factors for abuse and neglect. They may not be appropriate for in-house DSS services, but their children may be at risk for out-of-home placement due to other risk factors;
- The in-house DSS Family Preservation program may be at capacity;
- The family may prefer to work with the IFPS provider rather than the DSS programs, due to a previous involvement with IFPS or another reason; or
- Other reasons unique to the family's situation and needs.

### **Service Data and Analysis**

#### ***Fiscal Year Data Utilized***

This report utilizes IFPS child counts from fiscal years 2007, 2008 and 2009 to indicate the number of referrals made from each agency. Each child is counted separately.

For the purposes of analyzing the out-of-home placements of children involved in an indicated child abuse or neglect investigation for those children who received either IFPS or Family Preservation services, the cohort of children who initiated services in FY08 and FY09 is used. To allow evaluation of the effectiveness of IFPS for up to a year after the case close date, data is analyzed to determine the number of children who experience either an out-of-home placement or an indicated child abuse or neglect investigation up to one year after the completion of IFPS or Family Preservation services. Accordingly, FY08 and FY09 IFPS and Family Preservation data is the most recent data that can be used for this evaluation.

## *Lead Agency Referrals to IFPS*

### **Lead Referral Agency for IFPS: Breakdown of Families Served**

<b>Fiscal Year</b>	<b>DHR</b>	<b>DJS</b>	<b>DHMH*</b>	<b>MSDE</b>	<b>Other</b>	<b>Missing</b>
<b>2007 (n=1,578)</b>	64%	17%	19%	0%	0%	0%
<b>2008** (n=1,024)</b>	42%	31%	14%	12%	1%	1%
<b>2009*** (n=971)</b>	38%	13%	13%	0%	17%	8%

**Table 16: Lead Referral Agency for IFPS: Breakdown of Families Served**

\*\* Updated due to data cleanup; count is families served; referral agency breakdown based on newly served cases

\*\*\* Count is families served; referral agency breakdown based on newly served cases

Table 16 shows the percentages of referred families by lead agencies. The overall portion of referrals from each agency has decreased from FY07 to FY09.

### ***Number of Families and At-Risk Children Served by IFPS***

The number of families and at-risk children newly-served by IFPS are shown in Table 17. Families referred by DSS typically bring two or more at-risk children to IFPS, while other agencies generally identify only one at-risk child to IFPS. In FY09, the average number of at-risk children per family was 1.75 at-risk children per family.

The most notable statistic derived from Table 18 is the 12% increase in the number of newly-served families, from 866 in FY08 to 971 in FY09. This is the continuing effect of the FY05 IFPS policy change discussed above.

### **Jurisdictions Operating IFPS and the Numbers Newly Served Statewide in IFPS**

<b>FY</b>	<b>Jurisdictions Initiating IFPS Services</b>	<b>Cumulative # Jurisdictions</b>	<b>Families</b>	<b>At-Risk Children</b>	<b>Average Number Of At-Risk Children/Family</b>
<b>2007</b>	Statewide	24	985	1,517	1.54
<b>2008</b>	Statewide	24	866*	1,565*	1.82
<b>2009</b>	Statewide	24	971	1,697	1.75

**Table 17: Jurisdictions Operating IFPS and the Numbers Newly-Served Statewide in IFPS**

\* 2008 data reported in this report is different from last year's report due to data cleanup; count is families served

### ***Numbers of Families Served by DHR Family Preservation Services***

DHR Family Preservation Services, which combine Families Now, Intensive Family Services and Continuing Child Protective Services, are provided to families and children at-risk of foster or kinship care placements. In the last several years, the DHR programs have provided service to the following numbers of children and families:

#### **Children and Families Served in DHR Family Preservation Services\***

<b>Fiscal Year</b>	<b>Number of Families Served</b>	<b>Number of Children Served</b>
<b>2007</b>	4,808**	8,296
<b>2008</b>	5,084	8,583
<b>2009</b>	5,619	11,794

**Table 18: Children and Families Served in DHR Family Preservation Services**

**\*\* Excluded from this figure are the counties that converted to the new CHESSIE information system during FY06: Caroline, Dorchester, Harford, Kent, Queen Anne's, and Somerset, Talbot, Wicomico and Worcester counties.**

#### **North Carolina Family Assessment Scale (NCFAS)**

Since 1999 the North Carolina Family Assessment Scale (NCFAS) has been used to gauge the level of family functioning and improvement in functioning among families receiving family preservation services. The use of NCFAS became institutionalized as part of the Interagency Family Preservation Services (IFPS) program and was especially useful during FY05 through FY07 for evaluating the newly implemented eligibility criteria. During this time, it should be noted that stringent criteria limited IFPS to families with children at imminent risk of placement.

The use of the NCFAS among DHR family preservation programs, although required by DHR, never received widespread support at the agency. Coupled with a lack of training for NCFAS for several years, the quality and use of NCFAS data are quite low. Moreover, as the IFPS program shifted to DHR as of FY08, the stringent eligibility criteria for IFPS were dropped in lieu of broader eligibility to be determined individually by each jurisdiction. This enabled local jurisdictions to serve its families prior to reaching a point of crisis. The use of the NCFAS is not as critical for measuring the adherence to strict eligibility criteria and is being phased out by DHR.

Currently DHR family preservation workers use both a safety and risk assessment as part of their work with families. The risk assessment for child maltreatment (MFRA-Maryland Family Risk Assessment), an assessment that has been in use since 1993 with an updated version implemented in 2002, captures information about the family that can be used in lieu of the NCFAS as a temporary picture for assessing risk among the families served in IFPS by DHR. MFRA training is provided as part of the Child Welfare Training Academy to all new workers, and as refresher training for current front line family preservation staff.

Finally, DHR and Local Departments of Social Services in-home services programs are planning to use the Child and Adolescent Needs and Strengths assessment (CANS) for all children in out of home placement as well as for those receiving in-home services. Full implementation of the

CANS, including the inclusion of the CANS assessment in MD CHESSIE, is projected for FY2012. The CANS, a broad measure of child and youth functioning that includes a family functioning component, will be a very good replacement for NCFAS and will be institutionalized at DHR for both In-Home and Out-of-Home children and youth. Staff members using CANS must be certified, training currently exists, including on-line refresher training and re-certification, and the Child Welfare Training Academy is being considered as a training site for CANS for all child welfare workers.

Shifting away from the NCFAS, to the MFRA, and ultimately to the CANS, will strengthen the reliability and accuracy of the data we provide for use in preparing the Out-of-Home Placement and Family Preservation report, and provide a more meaningful and accurate assessment than NCFAS of the quality and effectiveness of IFPS, DHR In-Home, and Out-of-Home services.

### **Linking Child Protective Services (CPS) Investigations to Family Preservation Services**

#### ***Fiscal Year Data Utilized: Newly-Served Families, FY08***

In analyzing the rate of children involved in an indicated child abuse or neglect investigation for those who received IFPS services or DSS Family Preservation services, the cohort of children who initiated services in FY08 is used. This allows the evaluation of IFPS and Family Preservation services for up to a year after the case close date. That is, data is evaluated to analyze how many children experience an indicated child abuse or neglect investigation up to one year after the completion of IFPS or Family Preservation services. FY08 IFPS and Family Preservation data is the most recent data that can be used for this evaluation.

#### ***CPS Indicated Findings for Abuse and Neglect***

Beginning in FY99, both IFPS and DHR Family Preservation programs have generated data to determine the proportion of families in family preservation services who receive an indicated finding for child abuse or neglect based on a CPS investigation. While Maryland has been tracking events of out-of-home placement among families receiving family preservation services for years, this report seeks to provide information about the relationship between family preservation services and “indicated” findings from CPS investigations.

A CPS investigation assesses safety of the children in the family/home, as well as, risk factors for abuse and neglect, and determines whether the evidence supports a finding that abuse or neglect occurred. A CPS investigation will culminate in one of three different findings:

- An indicated finding, meaning that there is sufficient evidence of child maltreatment, which has not been refuted;
- An unsubstantiated finding, meaning that there is not sufficient evidence to support the contention that maltreatment took place; or
- A ruled out finding, meaning that Child Protective Services determined that the evidence indicates that maltreatment did not take place.

With respect to family preservation, the questions to be addressed are:

- During the provision of family preservation services, did a CPS investigation resulting in an indicated finding take place? and



- During the year following family preservation case closure, did a CPS investigation resulting in an indicated finding take place?

Data have been produced for the IFPS and DHR programs to answer these questions and are illustrated in Tables 19 and 20. The DHR programs included in these statistics are Families Now, Intensive Family Services and Continuing Child Protective Services.

***CPS Indicated Investigations During IFPS and Family Preservation Services***

As noted throughout the report, IFPS and DHR Family Preservation have critical differences that make the results of comparisons difficult to interpret. During services, the percentage of children from families receiving IFPS that experienced an indicated child abuse/neglect investigation dropped from 6.4% FY08 to 1.1% in FY09. Data is not currently available for families served in DSS Family Preservation services during FY06.

**Families Receiving an Indicated CPS Finding While Receiving Family Preservation Services**

<b>Fiscal Year</b>	<b>IFPS – All Agency Referrals</b>	<b>DHR Family Preservation Services</b>
<b>FY08</b>	6.4%	Not available
<b>FY09</b>	1.1%	Not available

**Table 19: Families Receiving an Indicated CPS Finding While Receiving Family Preservation Services**

***CPS Indicated Investigations Up To One Year After Close of IFPS and Family Preservation Services***

Up to one year after the close of services (Table 20), there was a decrease in indicated findings of abuse and neglect among (newly-served) families who received IFPS services between FY08 and FY09. For the FY08 cohort of families, 9.1% had an indicated finding, whereas 6.9% of the FY09 cohort did.

Among families receiving DHR Family Preservation services, there was no change from FY08 to FY09. The rates of indicated investigations among the DHR Family Preservation-served families remained at 9.6%

**Families Receiving an Indicated CPS Finding Within One Year of  
Closing Family Preservation Services**

<b>Fiscal Year</b>	<b>IFPS – All Agency Referrals</b>	<b>DHR Family Preservation Services</b>
<b>FY08</b>	9.1%	9.6%
<b>FY09</b>	6.9%	9.6%

**Table 20: Families Receiving an Indicated CPS Finding within One Year of Closing Family Preservation Services**

**Analysis of Non-Placement Rates for Family Preservation**

***Fiscal Year Data Utilized and Data Calculations***

As previously stated, in analyzing the out-of-home placement rate for those children who received either IFPS services or DSS Family Preservation services, the cohort of children who received these services in FY08 is used. This allows evaluation of the effectiveness of IFPS and Family Preservations services up to a year after the case close date. Data is evaluated to compare how many children experience an out-of-home placement up to one year after the completion of IFPS or Family Preservation services. FY08 data is the most recent data that can be used for this evaluation.

**Non-Placement Rates: IFPS**

**Non-Placement Rates for IFPS and DHR Family Preservation Services  
Results for Newly Served At-Risk Children, FY07<sup>9</sup>**

	<b>Interagency Family Preservation Services</b>	<b>DHR Family Preservation</b>
Maryland	89.9%	92%

**Table 21** Non-Placement Rates for IFPS and DHR Family Preservation Services Results for Newly Served At-Risk Children, FY09

---

<sup>9</sup> Non-placement rates were calculated by comparing data on at-risk children served at least 7 days with State Agency placement records.

Among the at-risk children newly-served during FY09 (table 21) 89.9% were not placed in an out-of-home placement within one year from the start date of IFPS services. A total of 10.1%, or 172 children out of a total of 1,697, were placed in an out-of-home placement within one year of the initiation of IFPS. Among the at-risk children newly-served during FY09 (table 21) 92% were not placed in an out-of-home placement within one year from the start date of DHR's Family Preservations services.

The final section of this report will utilize these non-placement rates to analyze the cost effectiveness of IFPS as a method of preventing out-of-home placements. While these savings are valuable and crucial to the State's planning of services to children and families, the intrinsic value to the child, family, and society of assisting families to remain together should be not overlooked.

### **Cost Effectiveness analysis of IFPS**

#### **Out-of-Home Placement Rates and Costs for IFPS-Served At-Risk Children**

The following analysis concerns the cost-effectiveness of IFPS during FY09. Table 22 displays a breakdown of the FY09 children newly-served in IFPS based on the risk of placement type at the time of referral. The average cost information for placements was calculated using the total number of children placed/funded by these agencies in FY09 and the total placement costs to these agencies in FY09 (see Section III, All Out-of-Home Placement and Costs).

### IFPS Only: Cost Effectiveness Analysis – FY09 Newly-Served At-Risk Children

Referral Agency	Number of At-risk Children Served by IFPS Referred by Agencies	Average Cost per Out of Home Placement – FY09	Estimated Potential Costs if <u>All</u> IFPS children were placed Out of Home	Number of IFPS-served children placed in out-of-home placements	Estimated Costs of OOH Placements of Children Served in IFPS**	Estimated Savings in OOH Placements due IFPS
DHR*	368	42496	\$15,638,528	88	\$3,739,648	\$11,898,880
DHMH	126	46106	\$5,809,356	26	\$1,198,756	\$4,610,600
DJS	126	67319	\$8,482,194	38	\$2,558,122	\$5,924,072
<b>TOTALS</b>	<b>620</b>	<b>***</b>	<b>\$29,930,078</b>	<b>152</b>	<b>\$7,496,526</b>	<b>\$22,433,552</b>

**Table 22: IFPS Only: Cost Effectiveness Analysis - FY06 Newly-Served At-Risk Children**

\*For DHR, total numbers of kinship and foster care placements were used, and total placements costs (excluding administration) were used. For DJS, totals for both detention and commitment placements were used for both cost and placement. For MHA, FY07 average cost was used because FY08 cost data was not provided. FY08 placement cost data was used as the effectiveness of IFPS is rated based on the out- of-home placements for children up to one year after case closing (which occurs in FY08 for this cohort of children).

\*\*Calculated as average cost per out-of-home placement (FY09) multiplied by number of IFPS-served children placed in out-of-home placements.

\*\*\*Average cost of all placements not used in calculations.

Based on Table 22, the following are cost effectiveness statistics for IFPS during FY06:

- In FY09, a total of 620 children newly-served by IFPS in from the agencies in table 22 were at-risk of an out-of-home placement. Of these 620 children, 152 were placed out-of-home within one year from the start of services.
- If all 620 children had been placed out-of-home rather than receiving IFPS services, the cost to the State would have been an estimated \$29.9 million
- The cost of the out-of-home placements for the 152 children actually placed out-of-home is estimated to be \$7.5 million. The amount of savings to the State of not placing the other 468 children who received IFPS services is estimated to be over \$22.4 million.

#### Cost for IFPS over 3 years

Fiscal Year	Total Costs
2007	\$7,000,725
2008	\$6,834,197
2009	\$7,376,028

**Table 23 Cost IFPS**

## ***Section X: Resource Development & Conclusion***

In FY09, there was an overall decrease of 4.7% in the number of out-of-home placements in Maryland. The number of children served in out-of-home placements also decreased for most agencies during the past fiscal year. The placement numbers for FY09 were accompanied by a very small increase (0.5%) in costs of out-of-home placements. It should be noted that the number of children placed out-of-State decreased by 18%. This decrease supports the State's ongoing commitment to developing safe, appropriate, and effective family supports and in-state community resources, especially for our most vulnerable children and children.

Family preservation services continue to demonstrate value in stemming entries into placement, although caution must always be exercised to ensure that children do not remain at home when it is unsafe. Evaluation of family functioning indicates that family preservation is continuing to have a marked positive impact on families served in Maryland.

As the State continues to strengthen and develop strategies to serve children in their homes and communities, understanding those children who require out-of-home placement, improving the ways in which we track and monitor placements, and finding meaningful ways to measure progress will assist both the State and local jurisdictions in planning effective services and appropriating funds in the most effective ways. Current State efforts to expand wraparound approaches, provide resource development funds, and provide flexible funds for community-based services are integral parts of a comprehensive system of care. These efforts can reduce the numbers of children in out-of-home and out-of-State placements by both strengthening families' abilities to care for their children and increasing local capacity to serve these children in their homes and communities.

DHR and DJS combined represent 94% of the total population of children and children in placement during FY09. In an effort to meet the needs of the children and children they serve, each agency conducted in-depth needs assessments. This next section highlights their key findings.

### ***DHR's Estimated Areas of Need<sup>10</sup>***

- “Place Matters” is the Department’s priority initiative designed to improve the services to Maryland’s children and families. “Place Matters” is an approach that promotes safety, family functioning, permanency and community-based services for children and families in the child welfare system.
- Place Matters has encouraged Maryland to focus on the improvement of family centered/community-based/child-focused practice and on issues of permanency and well-being.
- When children are no longer able to remain in their homes, they must be protected in the least restrictive environment. They are entitled to live in an environment where they are nurtured and can thrive. Permanency is the goal for all children in the custody of the Maryland DHR, whether it is through reunification, custody/ guardianship to relatives, or adoption.
- Table 31 below identifies the estimated needs of the Department based upon historical information and data. The residential child care services to be delivered to the out-of-home children shall be provided by the seven (7) Residential Child Care Programs identified in the chart on the following page.

---

<sup>10</sup> This information was taken directly from the DHR RFP for Residential Child Care Programs which can be found at <http://www.dhr.state.md.us/crfp/ssarcc11001s/rfp.pdf>

<b>Residential Child Care Program</b>	<b>Estimated Total Number of Beds Required Statewide</b>	<b>Jurisdiction or County</b>	<b>Estimated Number of Beds Needed per Jurisdiction</b>
Diagnostic Evaluation and Treatment	100	Statewide	100
Group Homes	600	Baltimore City	300
		Baltimore County, Harford County	60
		Calvert, Charles, St. Mary's, Prince Georges Counties	80
		Carroll, Howard, Anne Arundel, Montgomery Counties	80
		Allegany, Frederick, Garrett, Washington	50
		Cecil, Kent, Queen Anne's, Talbot, Caroline, Dorchester, Wicomico, Worcester, Somerset Counties	30
High Intensity Group Homes	260	Baltimore City, Baltimore County, Harford County	150
		Calvert, Charles, St. Mary's, Prince Georges Counties	30
		Carroll, Howard, Anne Arundel, Montgomery Counties	50
		Allegany, Frederick, Garrett, Washington	20
		Cecil, Kent, Queen Anne's, Talbot, Caroline, Dorchester, Wicomico, Worcester, Somerset Counties	10
Teen Parents	22	Baltimore City, Baltimore County	16
		Prince Georges County	6
Medically Fragile	90	Baltimore City	20
		Baltimore County	5
		Prince Georges County	65
Developmentally Disabled	175	Baltimore City	40
		Baltimore County, Harford County	35
		Calvert, Charles, St. Mary's, Prince Georges Counties	40
		Carroll, Howard, Anne Arundel, Montgomery Counties	20
		Allegany, Frederick, Garrett, Washington Counties	10
		Cecil, Kent, Queen Anne's, Talbot, Caroline, Dorchester, Wicomico, Worcester, Somerset Counties	30
Psychiatric Respite	45	Statewide	45

**Table 24: DHR Estimated Areas of Need for Residential Child Care Programs**

### ***DJS's Estimated Areas of Need<sup>11</sup>***

- Youthful offenders need to understand the consequences of their actions, and to that end the Department offers residential services ranging from foster care to institutional care.
- Children in institutional care are the most serious or chronic offenders. Recognizing that there will always be a need for secure care for juvenile offenders, the Department has taken steps to make that care as productive as possible. Care in institutions includes treatment, education, vocational training and victim awareness counseling.
- Staff at DJS take a close look at all young people serviced by the Department, assess them, and make decisions on the best programs, whether that is in a secure setting, a residential facility, or in a non-residential, community-based program. The needs of the children are balanced with the paramount interest of community safety.
- There are seven different types of Non-Secure/Non-RTC residential programs. The Department primarily utilizes three types; Group Homes, Youth Centers, and Residential Substance Abuse Treatment facilities.
- Statewide, the utilization of General Group Home capacity totals 82.5%, which suggests there is sufficient Group Home capacity to accommodate future increase in utilization if needed. DJS youth account for approximately 40% of the utilized Group Home capacity.
- Statewide, the utilization of residential substance abuse treatment capacity totals 28%. The remaining substance abuse treatment capacity is utilized by private pay or insured patients.
- Statewide, the capacity of the State's four Youth Centers totals 146 and the systemic utilization rate of this capacity is 104%. Individually, Meadow Mountain, and Savage Mountain had utilization rates of 99% and 98% respectively. Two Youth Centers, Backbone Mountain and Green Ridge Mountain operated over capacity at 115% and 103% respectively, which caused the utilization rate to exceed the capacity at the system level.
- There are two categories of Residential Treatment Centers (RTCs); general RTCs and special RTCs. The Department primarily utilizes general RTCs.
- The total number of RTC beds available to the Department is nearly 1,250, more than five times the RTC average daily population for FY 2008. An examination of the approximately 600 RTC beds in Maryland shows that nearly 90% of the capacity is utilized.

---

<sup>11</sup> This information was taken directly from the DJS Gap Analysis Addendum 2009 which can be found at [http://www.djs.state.md.us/pdf/gap/gap\\_analysis2009.pdf](http://www.djs.state.md.us/pdf/gap/gap_analysis2009.pdf).



- Statewide, the capacity for male secure treatment beds totals 48 and the projected need totals 156.4, resulting in a deficit of 108 male secure treatment beds.
- Statewide, the capacity for female secure treatment beds totals 12 and the need totals 12.

### **Children's Cabinet Resource Development Initiatives**

#### ***Care Management Entity (CME)***

In April, 2009, the GOC on behalf of the Children's Cabinet, issued a Request for Proposals (RFP) to develop and implement a Statewide system of regional CMEs for the provision of Community Services Initiative, Rehab Option and Wraparound services funded through the Children's Cabinet Interagency Fund. These CMEs will also serve populations of children eligible for services under the Center for Medicare & Medicaid Services 1915(c) Psychiatric Residential Treatment Facility (PRTF) demonstration waiver project, the MD CARES and Rural CARES System of Care grants and specific children who are diverted from DJS out-of-home placements or DHR group home placements. Through this RFP, the Children's Cabinet intends to bring intensive care management and high fidelity Wraparound to jurisdictions Statewide for the previously mentioned populations. There will be three (3) regional CMEs. They are:

- Baltimore City;
- North Western (Allegany, Baltimore, Carroll, Frederick, Garrett, Harford, Howard, Montgomery and Washington Counties); and
- South Eastern (Anne Arundel, Calvert, Carroll, Cecil, Charles, Dorchester, Kent, Prince Georges, Queen Anne's, St. Mary's, Somerset, Talbot, Wicomico and Worcester Counties).

While each Department has its own particular mandate and function, each of the Agencies provides services to help support children and their families and to improve their well-being. Many of the children have similar needs, regardless of which Agency holds their commitment order. Many children in out-of-home placements come from homes with abuse and neglect, domestic violence and/or substance abuse. Others have families with very few, if any, risk factors; however, they may need services and supports that exceed their available personal resources.

While every effort is made to keep children in Maryland and as close to their families as possible, it is sometimes necessary to place a child in a specialized facility located out-of-State to fully meet his needs. For example, medically fragile children with specialized medical needs and residential level special education children with specialized educational needs may require a residential placement not available within the State. Other children with intensive needs

requiring specialized services not found in Maryland include those who have histories of sex offending and fire setting; children who have co-occurring developmental disabilities, mental health issues and substance abuse issues; and children who are in the custody of DJS who require secure placement. On the other hand, for some children an out-of-State placement is actually closer to their home or closest relative. In fact, 96 of the 176 children placed out-of-State in Family Foster Care were placed with out-of-State relatives.

Regardless of how children enter the system, the Agency through which they enter, their reasons for coming into placement, or where they are placed, once they are under the care and custody of the State, the Children's Cabinet is committed to providing all children with individualized services and supports that will promote their safety, permanency, and well-being.

### ***Single Point of Entry***

The GOC serves as a single point of entry (SPE) for prospective providers who wish to establish residential child care programs, and current providers who wish to expand existing residential child care programs. Through this process GOC coordinates the licensing process for residential child care programs for Maryland State child-serving agencies.

SB 782 was passed during the 2008 legislative session and changed the way in which proposals can be accepted for residential child care programs to be licensed by DHR and DJS (codified as Maryland Annotated Code, Human Services Article, §8-703.1). Effective October 1, 2008, proposals for new programs and expansion of existing programs licensed by those agencies may only be accepted in response to a statement of need. SB 782 does not affect programs to be licensed by DHMH. The majority of children placed in homes licensed by DHMH are placed by DHR and DJS and it is not likely that new homes licensed by DHMH would get contracts with those agencies unless they have issued a statement of need for such homes. As a result, it was anticipated that there would be a significant drop in the number of potential new providers, so SPE held its last training session in June 2008.

### **Conclusions**

The Children's Cabinet remains committed to the development of local, integrated systems of care that ensure that children and their families are served in a culturally and linguistically competent manner, that services are community-based and individualized, and that decisions are child- and youth-guided and family-driven. In order to achieve these principles, additional resources must be targeted for underserved areas and a renewed focus must be placed on the identification of resources that meet the needs of the families, children, agencies, and community members involved in the care of children.

The data presented in this Plan makes it abundantly clear that the majority of resources reside in the central region of the State. A regional approach to resource development that includes

partnership with family members and children is the most efficient way to promote the adequate and appropriate delivery of services and supports to children in their communities. The development of new residential resources for children should only occur when there is a clearly identified need for the service in a particular jurisdiction or region.

The State continues to make progress in reducing the number of children in out-of-home placements. Now is the time to focus our creative efforts to ensure that those children who are in out-of-home placements are in facilities that are as much like home as possible, meet their individual needs, and are close to their families and communities of origin.

***Appendix A: Out-of-Home Placements by Sub-categories***

All Agencies, Community Based Residential Placements, Independent Living (IL)																												
Jurisdiction Where Children were Placed																												
Home Jurisdiction of Children	# children from jurisdiction in placement	% of children statewide in placements from Jurisdiction	Allegany	Anne Arundel	Baltimore	Baltimore City	Calvert	Caroline	Carroll	Cecil	Charles	Dorchester	Frederick	Garrett	Harford	Howard	Kent	Montgomery	Prince George's	Queen Anne's	Somerset	St. Mary's	Talbot	Washington	Wicomico	Worcester	OOS	Unknown
Allegany	1	0.5%																										1
Anne Arundel	7	3.5%			1																							6
Baltimore	28	14.0%				3																						25
Baltimore City	104	52.0%			1	27																						76
Calvert		0.0%																										
Caroline		0.0%																										
Carroll	2	1.0%																										2
Cecil		0.0%																										
Charles	4	2.0%																1										3
Dorchester		0.0%																										
Frederick		0.0%																										
Garrett		0.0%																										
Harford	3	1.5%																										3
Howard	6	3.0%																										6
Kent		0.0%																										
Montgomery	13	6.5%																										9
Prince George's	28	14.0%																										27
Queen Anne's		0.0%																										
Somerset		0.0%																										
St. Mary's	2	1.0%																										1
Talbot		0.0%																										
Washington		0.0%																										
Wicomico	1	0.5%				1																						
Worcester		0.0%																										
OOS		0.0%																										
Unknown	1	0.5%																										1
Grand Total	200	100.0%			2	31												5				2						160
% of children from jurisdiction placed in jurisdiction			0.0%	0.0%	0.0%	26.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	30.8%	0.0%	0.0%	0.0%	50.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%
% children statewide in IL placed in jurisdiction (total)			0.0%	0.0%	1.0%	15.5%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	2.5%	0.0%	0.0%	0.0%	1.0%	0.0%	0.0%	0.0%	0.0%	0.0%	80.0%

Table 25: Community Based Residential Placements- Independent Living- Jurisdiction of Placement, All Agencies, by Home Jurisdiction, 1-28-09

All Agencies, Community Based Residential Placements, Residential Child Care Program (RCCP)																												
Jurisdiction Where Children were Placed																												
Home Jurisdiction of Children	# children from jurisdiction in placement	% of children statewide in placements from Jurisdiction	Allegany	Anne Arundel	Baltimore	Baltimore City	Calvert	Caroline	Carroll	Cecil	Charles	Dorchester	Frederick	Garrett	Harford	Howard	Kent	Montgomery	Prince George's	Queen Anne's	Somerset	St. Mary's	Talbot	Washington	Wicomico	Worcester	OOS	Unknown
Allegany	20	1.1%											3											4				13
Anne Arundel	82	4.7%	1	10	4	4						3	3			1		4	1					2	1		1	47
Baltimore	189	10.8%			33	4						4				2		7	2					3	1		1	132
Baltimore City	731	41.8%		7	36	11					1	9				5	2	14	7					10	2		4	623
Calvert	21	1.2%	1	2							1						1	3			1			2				10
Caroline	7	0.4%										1					1								1			4
Carroll	26	1.5%	1		4				5			1						1						3				11
Cecil	14	0.8%			2					1		2					1							2				6
Charles	26	1.5%	1	3		3					1	3					1	2	1			1						10
Dorchester	10	0.6%			2								1			1		1						1				4
Frederick	40	2.3%			2								1					2						1				34
Garrett	7	0.4%																						1				6
Harford	70	4.0%	2		14	1					1	4						1						1				46
Howard	25	1.4%			3	1						1				2		1						2			1	14
Kent	4	0.2%															3	1										
Montgomery	145	8.3%	1	3	1	2		1	1	1						2		30	1					2			5	95
Prince George's	171	9.8%	2	4	8	7	1					5				2	1	11	7					2	1			120
Queen Anne's	3	0.2%											1															1
Somerset	17	1.0%			4																5							8
St. Mary's	24	1.4%			3		1										1	2										17
Talbot	6	0.3%			2							1																3
Washington	41	2.3%	1		5																			1				34
Wicomico	27	1.5%		1	5	1						1	1				1	4	1									12
Worcester	10	0.6%			1												1		1						3			4
OOS	12	0.7%										2						1										9
Unknown	20	1.1%																										20
Grand Total	1748	100.0%	10	30	129	34	2	1	6	2	4	37	10			16	13	85	21		6	1		37	9		12	1283
% of children from jurisdiction placed in jurisdiction			0.0%	12.2%	17.5%	1.5%	0.0%	0.0%	19.2%	7.1%	3.8%	0.0%	2.5%	0.0%	0.0%	8.0%	75.0%	20.7%	4.1%	0.0%	29.4%	0.0%	0.0%	2.4%	0.0%	0.0%	0.0%	100.0%
% children statewide in RCCP placed in jurisdiction (total)			0.6%	1.7%	7.4%	1.9%	0.1%	0.1%	0.3%	0.1%	0.2%	2.1%	0.6%	0.0%	0.0%	0.9%	0.7%	4.9%	1.2%	0.0%	0.3%	0.1%	0.0%	2.1%	0.5%	0.0%	0.7%	73.4%

**Table 26: Community Based Residential Placements- Residential Child Care Programs - Jurisdiction of Placement, All Agencies, by Home Jurisdiction, 1-28-09**

All Agencies, Non-Community Based Residential Placements, Diagnostic Evaluation Treatment Programs (DETP)																												
Jurisdiction Where Children were Placed																												
Home Jurisdiction of Children	# children from jurisdiction in placement	% of children statewide in placements from Jurisdiction	Allegany	Anne Arundel	Baltimore	Baltimore City	Calvert	Caroline	Carroll	Cecil	Charles	Dorchester	Frederick	Garrett	Harford	Howard	Kent	Montgomery	Prince George's	Queen Anne's	Somerset	St. Mary's	Talbot	Washington	Wicomico	Worcester	OOS	Unknown
Allegany		0.0%																										
Anne Arundel	1	12.5%			1																							
Baltimore	1	12.5%			1																							
Baltimore City	2	25.0%			1																						1	
Calvert		0.0%																										
Caroline		0.0%																										
Carroll		0.0%																										
Cecil		0.0%																										
Charles		0.0%																										
Dorchester		0.0%																										
Frederick		0.0%																										
Garrett		0.0%																										
Harford	1	12.5%			1																							
Howard		0.0%																										
Kent		0.0%																										
Montgomery		0.0%																										
Prince George's	1	12.5%			1																							
Queen Anne's		0.0%																										
Somerset		0.0%																										
St. Mary's		0.0%																										
Talbot		0.0%																										
Washington	1	12.5%																										
Wicomico		0.0%																										
Worcester	1	12.5%			1																							
OOS		0.0%																										
Unknown		0.0%																										
Grand Total	8	100.0%			6													1									1	
% of children from jurisdiction placed in jurisdiction			0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% children statewide in DETP placed in jurisdiction (total)			0.0%	0.0%	75.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	12.5%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	12.5%	0.0%

**Table 27: Non-Community Based Residential Placements- Diagnostic Evaluation Treatment Programs- Jurisdiction of Placement, All Agencies, by Home Jurisdiction, 1-28-09**



All Agencies, Non-Community Based Residential Placements, Substance Abuse Programs (ASAM)																												
Jurisdiction Where Children were Placed																												
Home Jurisdiction of Children	# children from jurisdiction in placement	% of children statewide in placements from Jurisdiction	Allegany	Anne Arundel	Baltimore	Baltimore City	Calvert	Caroline	Carroll	Cecil	Charles	Dorchester	Frederick	Garrett	Harford	Howard	Kent	Montgomery	Prince George's	Queen Anne's	Somerset	St. Mary's	Talbot	Washington	Wicomico	Worcester	OOS	Unknown
Allegany	4	1.9%	1											1										2				
Anne Arundel	16	7.6%	1	2		5								2										3			3	
Baltimore	22	10.5%			2	5								7													8	
Baltimore City	46	21.9%	3		3	7								5										1			27	
Calvert	4	1.9%	1	1										1										1				
Caroline	6	2.9%	3											2										1				
Carroll	3	1.4%	2																					1				
Cecil	3	1.4%												1										1			1	
Charles	4	1.9%				3																					1	
Dorchester	6	2.9%	4			1								1														
Frederick	6	2.9%	2	1																				2			1	
Garrett		0.0%																										
Harford	1	0.5%	1																									
Howard	2	1.0%	2																									
Kent	7	3.3%	6																					1				
Montgomery	16	7.6%	3			4								4										1			4	
Prince George's	8	3.8%				5								2													1	
Queen Anne's	3	1.4%	1											1										1				
Somerset	1	0.5%			1																							
St. Mary's	10	4.8%	7											3														
Talbot	5	2.4%	3											2														
Washington	5	2.4%	5																									
Wicomico	16	7.6%	9											3										2			2	
Worcester	2	1.0%												2														
OOS	14	6.7%				9								3													2	
Unknown		0.0%																										
Grand Total	210	100.0%	54	4	6	39								40										17			50	
% of children from jurisdiction placed in jurisdiction			25.0%	12.5%	9.1%	15.2%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	14.3%	0.0%
% children statewide in ASAM placed in jurisdiction (total)			25.7%	1.9%	2.9%	18.6%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	19.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	8.1%	0.0%	0.0%	23.8%	0.0%

**Table 28: Non-Community Based Residential Placements- Substance Abuse Programs- Jurisdiction of Placement, All Agencies, by Home Jurisdiction, 1-28-09**



All Agencies, Non-Community Based Residential Placements, Detention & Commitment (DC)																												
Jurisdiction Where Children were Placed																												
Home Jurisdiction of Children	# children from jurisdiction in placement	% of children statewide in placements from Jurisdiction	Allegany	Anne Arundel	Baltimore	Baltimore City	Calvert	Caroline	Carroll	Cecil	Charles	Dorchester	Frederick	Garrett	Harford	Howard	Kent	Montgomery	Prince George's	Queen Anne's	Somerset	St. Mary's	Talbot	Washington	Wicomico	Worcester	OOS	Unknown
Allegany		0.0%																										
Anne Arundel	8	4.7%											3	4					1									
Baltimore	16	9.3%	9											7														
Baltimore City	24	14.0%	8										10	5					1									
Calvert	4	2.3%	1											2					1									
Caroline		0.0%																										
Carroll	4	2.3%	1										3															
Cecil	4	2.3%	1										1	2														
Charles	10	5.8%	1										3	1					5									
Dorchester	3	1.7%											1	2														
Frederick	4	2.3%	3											1														
Garrett		0.0%																										
Harford	9	5.2%	1										4	4														
Howard	4	2.3%	3											1														
Kent	1	0.6%	1																									
Montgomery	33	19.2%	26										3	4														
Prince George's	21	12.2%	6										2	6					7									
Queen Anne's	1	0.6%												1														
Somerset	1	0.6%	1																									
St. Mary's	3	1.7%											1	2														
Talbot	1	0.6%	1																									
Washington	8	4.7%	6										2															
Wicomico	4	2.3%											3	1														
Worcester	2	1.2%												2														
OOS	7	4.1%	2										2	2					1									
Unknown		0.0%																										
Grand Total	172	100.0%	71										38	47					16									
% of children from jurisdiction placed in jurisdiction			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	33.3%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
% children statewide in DC placed in jurisdiction (total)			41.3%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	22.1%	27.3%	0.0%	0.0%	0.0%	0.0%	9.3%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	

Table 29: Non-Community Based Residential Placements- Detention & Commitment, All Agencies, by Home Jurisdiction, 1-28-09

All Agencies, Non-Community Based Residential Placements, Non-Secure/Non- Residential Treatment Center (NS/NRTC)																												
Jurisdiction Where Children were Placed																												
Home Jurisdiction of Children	# children from jurisdiction in placement	% of children statewide in placements from Jurisdiction	Allegany	Anne Arundel	Baltimore	Baltimore City	Calvert	Caroline	Carroll	Cecil	Charles	Dorchester	Frederick	Garrett	Harford	Howard	Kent	Montgomery	Prince George's	Queen Anne's	Somerset	St. Mary's	Talbot	Washington	Wicomico	Worcester	OOS	Unknown
Allegany		0.0%																										
Anne Arundel	5	13.9%																									5	
Baltimore		0.0%																										
Baltimore City	17	47.2%		3			1																				13	
Calvert		0.0%																										
Caroline		0.0%																										
Carroll		0.0%																										
Cecil		0.0%																										
Charles	1	2.8%		1																								
Dorchester		0.0%																										
Frederick	2	5.6%																									2	
Garrett		0.0%																										
Harford		0.0%																										
Howard		0.0%																										
Kent		0.0%																										
Montgomery	3	8.3%																									3	
Prince George's	2	5.6%																									2	
Queen Anne's		0.0%																										
Somerset		0.0%																										
St. Mary's		0.0%																										
Talbot		0.0%																										
Washington	1	2.8%																									1	
Wicomico		0.0%																										
Worcester	2	5.6%																									2	
OOS	2	5.6%																									2	
Unknown	1	2.8%																									1	
Grand Total	36	100.0%		4			1																				31	
% of children from jurisdiction placed in jurisdiction			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%	0.0%
% children statewide in NS/NRTC placed in jurisdiction			0.0%	11.1%	0.0%	0.0%	2.8%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	86.1%	0.0%

Table 30: Non-Community Based Residential Placements- Non-Secure/Non-RTC, All Agencies, by Home Jurisdiction, 1-28-09

All Agencies, Non-Community Based Residential Placements, Residential Educational Facilities (REF)																												
Jurisdiction Where Children were Placed																												
Home Jurisdiction of Children	# children from jurisdiction in placement	% of children statewide in placements from Jurisdiction	Allegany	Anne Arundel	Baltimore	Baltimore City	Calvert	Caroline	Carroll	Cecil	Charles	Dorchester	Frederick	Garrett	Harford	Howard	Kent	Montgomery	Prince George's	Queen Anne's	Somerset	St. Mary's	Talbot	Washington	Wicomico	Worcester	OOS	Unknown
Allegany	4	3.4%																										4
Anne Arundel	3	2.5%																										3
Baltimore	2	1.7%						1																				1
Baltimore City	2	1.7%				1		1																				1
Calvert	2	1.7%						1																				1
Caroline		0.0%																										
Carroll	1	0.8%																										
Cecil		0.0%																										
Charles		0.0%																										
Dorchester		0.0%																										
Frederick		0.0%																										
Garrett		0.0%																										
Harford	2	1.7%																										2
Howard	2	1.7%																										
Kent		0.0%																										
Montgomery	4	3.4%																										2
Prince George's	1	0.8%																										1
Queen Anne's	1	0.8%				1																						
Somerset		0.0%																										
St. Mary's	2	1.7%																										2
Talbot		0.0%																										
Washington	1	0.8%																										1
Wicomico	1	0.8%		1																								
Worcester		0.0%																										
OOS		0.0%																										
Unknown	91	76.5%				5		18					5			14		1										48
Grand Total	119	100.0%		1		7		21					7			17		1										65
% of children from jurisdiction placed in jurisdiction			0.0%	0.0%	0.0%	50.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	52.7%
% children statewide in REF placed in jurisdiction (total)			0.0%	0.8%	0.0%	5.9%	0.0%	17.6%	0.0%	0.0%	0.0%	0.0%	5.9%	0.0%	0.0%	14.3%	0.0%	0.8%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	54.6%

Table 31: Non-Community Based Residential Placements- Residential Educational Facility, All Agencies, by Home Jurisdiction, 1-28-09



All Agencies, Non-Community Based Residential Placements, Residential Treatment Centers (RTC)																												
Jurisdiction Where Children were Placed																												
Home Jurisdiction of Children	# children from jurisdiction in placement	% of children statewide in placements from Jurisdiction	Allegany	Anne Arundel	Baltimore	Baltimore City	Calvert	Caroline	Carroll	Cecil	Charles	Dorchester	Frederick	Garrett	Harford	Howard	Kent	Montgomery	Prince George's	Queen Anne's	Somerset	St. Mary's	Talbot	Washington	Wicomico	Worcester	OOS	Unknown
Allegany	6	1.0%			1	3							2															
Anne Arundel	33	5.6%		3	5	15						1	4					2									3	
Baltimore	63	10.6%		1	9	34						4	3					4									5	3
Baltimore City	101	17.0%		5	16	53			1			4	4					6									7	5
Calvert	6	1.0%				5																					1	
Caroline	3	0.5%				1						1						1										
Carroll	5	0.8%			2	2							1															
Cecil	9	1.5%		1		4							2														2	
Charles	10	1.7%		1	1	3						2						1									2	
Dorchester	5	0.8%				1						1															2	1
Frederick	25	4.2%		1	3	5						2	6					6									2	
Garrett	4	0.7%				2							1															1
Harford	10	1.7%		1	4	2							2					1										
Howard	8	1.3%			1	5																					2	
Kent	2	0.3%				2																						
Montgomery	37	6.2%			2	9						3	5					17									1	
Prince George's	41	6.9%		5	7	15						3	1					8									2	
Queen Anne's	2	0.3%		1		1																						
Somerset	3	0.5%			1	1						1																
St. Mary's	4	0.7%			1	1							1					1										
Talbot	1	0.2%										1																
Washington	10	1.7%		1		3							3					2										1
Wicomico	17	2.9%			3	8						3	1					1									1	
Worcester	6	1.0%		1	1	1							2					1										
OOS	8	1.3%			1	1						1	1					2									2	
Unknown	174	29.3%		8	9	79						13	14					45									6	
Grand Total	593	100.0%		29	67	256			1			40	53					98									38	11
% of children from jurisdiction placed in jurisdiction			0.0%	9.1%	14.3%	52.5%	0.0%	0.0%	0.0%	0.0%	0.0%	20.0%	24.0%	0.0%	0.0%	0.0%	0.0%	45.9%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	25.0%	0.0%
% children statewide in RTC placed in jurisdiction (total)			0.0%	4.9%	11.3%	43.2%	0.0%	0.0%	0.2%	0.0%	0.0%	6.7%	8.9%	0.0%	0.0%	0.0%	0.0%	16.5%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	6.4%	1.9%

Table 32: Non-Community Based Residential Placements- Residential Treatment Center, All Agencies, by Home Jurisdiction, 1-28-09

All Agencies, Hospitalizations (H)																												
Jurisdiction Where Children were Placed																												
Home Jurisdiction of Children	# children from jurisdiction in placement	% of children statewide in placements from Jurisdiction	Allegany	Anne Arundel	Baltimore	Baltimore City	Calvert	Caroline	Carroll	Cecil	Charles	Dorchester	Frederick	Garrett	Harford	Howard	Kent	Montgomery	Prince George's	Queen Anne's	Somerset	St. Mary's	Talbot	Washington	Wicomico	Worcester	OOS	Unknown
Allegany		0.0%																										
Anne Arundel	3	33.3%			1							1						1										
Baltimore		0.0%																										
Baltimore City		0.0%																										
Calvert		0.0%																										
Caroline		0.0%																										
Carroll		0.0%																										
Cecil		0.0%																										
Charles	1	11.1%			1																							
Dorchester		0.0%																										
Frederick	1	11.1%																1										
Garrett		0.0%																										
Harford		0.0%																										
Howard		0.0%																										
Kent	1	11.1%			1																							
Montgomery		0.0%																										
Prince George's	1	11.1%			1																							
Queen Anne's		0.0%																										
Somerset		0.0%																										
St. Mary's	1	11.1%			1																							
Talbot		0.0%																										
Washington		0.0%																										
Wicomico		0.0%																										
Worcester		0.0%																										
OOS	1	11.1%			1																							
Unknown		0.0%																										
Grand Total	9	100.0%			6							1						2										
% of children from jurisdiction placed in jurisdiction			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
% children statewide in H placed in jurisdiction (total)			0.0%	0.0%	66.7%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	11.1%	0.0%	0.0%	0.0%	0.0%	0.0%	22.2%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	

Table 33: Hospitalization: Jurisdiction of Placement, All Agencies, by Home Jurisdiction

***Appendix B: Residential Child Care Program Capacity and Utilization, January 28, 2009***

## Residential Child Care Programs FY09

Provider Name	Jurisdiction	Gender	Age	Range	License Agency	Capacity	Census
Green Ridge - Mountain Quest	Allegany	M	0	adult	DJS	30	36
Allegany Co. Lois E. Jackson	Allegany				OHCQ	40	17
Allegany County Girls Group Home	Allegany	F	13	18	DJS	9	7
Pressley Ridge of Western MD Treatment Foster Care	Allegany	MF	0	21	DHR	107	35
Adventist Behavioral Health	Anne Arundel	M	13	18	DHR	18	43
Anne Arundel Medical Center Pathways	Anne Arundel				OHCQ	16	4
Great Esteem Inc	Anne Arundel	F	13	17	DHR	8	4
Holy Care group home	Anne Arundel	MF	10	18	DDA	3	4
Holy Care Group Home - Medical Fragile (3513)	Anne Arundel	MF	10	18	DDA	3	1
Holy Care Group Home- Medical Fragile (3505)	Anne Arundel	MF	6	18	DDA	3	3
LifeLine Inc.	Anne Arundel	M	14	20	DDA	3	2
Mary's Mount Manor	Anne Arundel	F	13	17	OHCQ	8	7
RCI Therapeutic Foster Care (Crofton)	Anne Arundel	MF	0	21	DHR	96	8
Safe Haven Shelter	Anne Arundel	MF	9	18	DHR	6	1
The Arc of the Central Chesapeake Region, Inc. (305)	Anne Arundel	M	15	20	DDA	3	2
The Arc of the Central Chesapeake Region, Inc. (556)	Anne Arundel	MF	14	20	DDA	3	2
The Arc of the Central Chesapeake Region, Inc. (8523)	Anne Arundel	M	15	19	DDA	3	2
United States Fellowship Inc./Eastern Point Shelter	Anne Arundel	MF	11	17	DHR	11	4
United States Fellowship, Inc./Eastern Point Group Home	Anne Arundel	MF	12	21	DHR	12	5
Waxter Children's Center(Maximum)Secure Treatment	Anne Arundel	F			DJS	34	4
YOUTHTOWN USA	Anne Arundel	M	14	17	DHR	4	3
YOUTHTOWN USA 2	Anne Arundel	M	13	16	DHR	5	5
Arrow Diagnostic Center	Baltimore	MF	12	18	DHR	45	43
Aunt Hattie's Place	Baltimore	M	16	19	DHR	6	2
Be Our Guest, Ltd. II (Blair Avenue)	Baltimore	M	12	18	DDA	4	4
Berkeley & Eleanor Mann Residential Treatment Center	Baltimore	MF	12	21	OHCQ	48	40
Center For Social Change, Inc.	Baltimore	MF	3	21	DDA	5	3
Challengers Independent Living	Baltimore	MF	17	21	DHR	25	25
CHEO Group Home for Boys 1	Baltimore	M	10	15	DHR	5	5
CHEO Group Home for Boys II	Baltimore	M	14	17	DHR	7	1
Community Based Services - Transitional Foster Care Program	Baltimore	M	13	21	DHR	10	44
Creative Options, Inc. - Youth Services	Baltimore	F	17	21	DDA	2	2
Woodlawn, MD 21244	Baltimore	M	18	20	DDA	2	1
Creative Options, Inc. Youth Division - Old Court	Baltimore	M	17	21	DDA	3	1
Damamli Mother/Baby Program (Independent Living Placement)	Baltimore	F	16	21	DHR	24	23
Diagnostic Evaluation and Treatment Program	Baltimore	F	13	19	DHR	16	6
Fordham Cottage	Baltimore	M	12	18	OHCQ	8	7
Franklin Homes, Inc at Iorraine	Baltimore	M	15	18	DHR	5	3
Franklin Homes, Inc at Offutt	Baltimore	M	15	18	DHR	5	3
Franklin Homes, Inc at Wild Cherry	Baltimore	M	10	14	DHR	5	2



## Residential Child Care Programs FY09

Provider Name	Jurisdiction	Gender	Age	Range	License Agency	Capacity	Census
Gateway House	Baltimore	MF	15	20	DHR	4	4
Good Shepherd Center	Baltimore	F	0	adult	OHCQ	105	90
Graceville Group Home, Inc. (1045)	Baltimore	M	12	16	DHR	4	4
Graceville Group Home, Inc. (956)	Baltimore	M	12	16	DHR	4	3
Home of New Beginnings Adolescent Program	Baltimore	F	12	21	DHR	12	2
Home of New Beginnings Pregnant Teens and Teen Mothers	Baltimore	F	16	21	DHR	4	7
Inner County Outreach-Overlea	Baltimore	M	13	18	DHR	6	5
Karma at Randallstown	Baltimore	M	14	18	DJS	8	7
Kelso Shelter (Girls) and Singewald Shelter (Boys) - Baltimore	Baltimore	MF	9	18	DHR	24	17
Lincoln House	Baltimore	M	15	21	DHR	4	3
Making A Great Individual Contribution III	Baltimore	F	11	18	DHR	5	4
Making A Great Individual Contribution -Unity Home for Girls 2	Baltimore	F	11	20	DHR	4	4
Making A Great Individual Contribution, Inc.-Unity Home for Girls I	Baltimore	F	11	18	DHR	4	4
MENTOR Maryland - Teens in Transition	Baltimore	MF	18	21	DHR	20	10
Children	Baltimore	MF	0	21	DHR	110	189
Foster Care	Baltimore	MF	13	21	DHR	60	100
National Center on Institutions and Alternatives ii	Baltimore	M	17	21	DHR	4	1
National Center on Institutions and Alternatives ix	Baltimore	M	17	21	DHR	3	1
National Center on Institutions and Alternatives viii	Baltimore	M	17	21	DHR	4	2
National Center on Institutions and Alternatives x	Baltimore	M	13	21	DHR	3	1
National Center on Institutions and Alternatives xii	Baltimore	M	14	17	DHR	3	1
National Center on Institutions and Alternatives xiv	Baltimore	M	16	21	DHR	3	12
Neighbor to Family, Baltimore	Baltimore	MF	0	18	DHR	95	45
Nicodemus Group Home	Baltimore	F	15	20	DHR	5	4
Place for Children ii	Baltimore	F	13	16	DHR	4	3
Place for children iv	Baltimore	F	12	15	DHR	4	3
Place for children v	Baltimore	M	12	15	DHR	3	1
Progressive Horizons Treatment Foster Care	Baltimore	MF	0	20	DHR	30	16
PSI Treatment Foster Care	Baltimore	MF	0	21	DHR	50	1
REM Maryland - ALU 1 - Carsons Run	Baltimore	F	14	21	DDA	3	3
REM Maryland - ALU 1 - Jameson	Baltimore	M	14	18	DDA	3	3
REM Maryland - ALU 1 - Lehnert	Baltimore	M	13	21	DDA	3	2
REM Maryland - ALU 1 - Malcolm E	Baltimore	F	15	21	DDA	3	2
REM Maryland - ALU 1 - Maxwellton	Baltimore	M	14	18	DDA	3	3
REM Maryland - ALU 1 - Perryhurst	Baltimore	M	16	20	DDA	2	3
REM Maryland - ALU 1 - Rockridge	Baltimore	M	14	18	DDA	3	3
REM Maryland - ALU 1 - Spring Ave.	Baltimore	M	13	21	DDA	3	2
Residential Program	Baltimore	MF	9	21	DHR	85	91
Riddle House - Group Home	Baltimore	MF	18	21	DHR	2	4



## Residential Child Care Programs FY09

Provider Name	Jurisdiction	Gender	Age	Range	License Agency	Capacity	Census
Safe Healing House	Baltimore	M	15	20	DHR	10	8
Second Home, Inc.	Baltimore	MF	0	21	DHR	50	30
Sheridan Patterson Center for Holistic Family Services, Inc.	Baltimore	MF	0	15	DHR	42	29
St. Vincent's Center	Baltimore	MF	3	13	DHR	70	68
Starflight -Brigadoon	Baltimore	MF	14	20	DHR	4	4
Starflight Enterprises, Inc.	Baltimore	MF	14	20	DHR	6	3
Starflight iii	Baltimore	MF	14	20	DHR	5	3
Starflight iv	Baltimore	MF	14	20	DHR	4	2
Starflight ix	Baltimore	MF	14	20	DHR	6	3
TAY	Baltimore	MF	17	21	DHR	12	8
The Arc of Baltimore Treatment Foster Care	Baltimore	MF	0	21	DHR	110	68
The Arrow Treatment Foster Care	Baltimore	MF	0	21	DHR	120	94
The Children's Home, Inc. - Group Home, Large	Baltimore	MF	8	20	DHR	48	51
The Children's Home, Inc. - Shelter Care 60 Day	Baltimore	F	13	17	DHR	8	5
The Children's Home, Inc. - Transitional Living Program	Baltimore	M	12	14	DHR	8	5
The Children's Home, Inc. - Treatment Foster Care	Baltimore	MF	3	17	DHR	40	30
Villa Maria Continuum Therapeutic Group Home	Baltimore	M	9	14	OHCCQ	6	5
Woodbourne Treatment Foster Care (TFC)	Baltimore	MF	6	21	DHR	70	72
A New World Inc.	Baltimore City	F	13	17	DHR	6	6
Akoma Home	Baltimore City	M	14	17	DHR	6	5
Aries Residential Services	Baltimore City	M	13	17	DHR	6	4
AT&T Counseling Consultants and Youth and Family Services, Inc.	Baltimore City	M	14	18	DHR	11	4
Aunt Hattie's Place	Baltimore City	M	13	17	DHR	12	8
Baltimore Adolescent Treatment and Guidance Organization, Inc.	Baltimore City	MF	14	20	DHR	60	27
Bert's Place	Baltimore City	M	15	18	DHR	5	5
Between Friends, Inc.	Baltimore City	MF	0	21	DHR	30	18
Care With Class, Inc.	Baltimore City	M	15	19	DHR	6	5
Care	Baltimore City	MF	12	18	DHR	12	10
Center for Family Services- Treatment Foster Care- TFC	Baltimore City	MF	0	21	DHR	82	70
Changing Lives At Home, Inc	Baltimore City	F	14	18	DHR	5	5
CHEO Group Home for Boys III	Baltimore City	M	16	21	DHR	12	2
Children's Choice of Maryland, Inc.	Baltimore City	MF	0	21	DHR	120	48
Comfort Homes, Inc./Baltimore	Baltimore City	M	15	19	DDA	6	4
DAHSI PARADISE HOME, Inc.	Baltimore City	M	15	18	DHR	8	5
Day-By-Day Residential Services, Inc.	Baltimore City	M	13	17	DHR	6	6
Devine Intervention	Baltimore City	M	14	17	DHR	5	5
DREAM KEEPERS INC.,	Baltimore City	M	15	18	DHR	4	3
DreamKeepers, Inc	Baltimore City	M	15	21	DHR	5	1
Elaine E. Lee Siblings Home	Baltimore City	MF	5	12	DHR	15	15

## Residential Child Care Programs FY09

Provider Name	Jurisdiction	Gender	Age	Range	License Agency	Capacity	Census
Florence Crittenton Services of Baltimore, Inc. - General Treatment	Baltimore City	F	13	20	DHR	38	32
Infant Program	Baltimore City	F	13	20	DHR	19	1
Franklin Homes, Inc at Rosemont	Baltimore City	M	10	14	DHR	5	4
Gallant Youth R	Baltimore City	M	14	17	DHR	6	4
GOLIVEN GROUP HOME, INC	Baltimore City	M	13	17	DHR	6	4
Guide Therapeutic Group Home	Baltimore City	M	13	18	OHCQ	6	4
Gwynn Oak House	Baltimore City	M	14	21	DHR	8	7
Her Place	Baltimore City	F	12	15	DHR	4	1
Ideal Family residential Services, Inc.	Baltimore City	M	13	17	DHR	6	5
Independence Plus	Baltimore City	MF	17	21	DHR	75	61
Inspiring Minds Inc.	Baltimore City	F	13	16	DHR	4	4
Jane Egerton House	Baltimore City	F	13	21	DHR	12	9
Jewish Community Services	Baltimore City	MF	0	18	DHR	12	1
Jumoke Group Home	Baltimore City	M	15	17	DHR	4	4
Jumoke, Inc. (1527)	Baltimore City	M	13	16	DHR	6	6
Jumoke, Inc. (322)	Baltimore City	M	13	16	DHR	5	3
Jumoke, Inc. Independent Living Program	Baltimore City	MF	16	21	DHR	20	13
Kennedy Krieger Family Center Treatment Foster Care Program	Baltimore City	MF	0	21	DHR	52	75
Kennedy Krieger Institute Therapeutic Foster Care	Baltimore City	MF	0	21	DHR	50	5
King Edwards' Inc. Supportive and Independent Living Program	Baltimore City	MF	17	21	DHR	30	24
Lacey Brown Home	Baltimore City	F	12	17	DHR	6	5
Lazarus House, INC	Baltimore City	M	13	17	DHR	5	2
Liberty House	Baltimore City	M	10	16	DJS	10	5
McJoy's Joy Covenant	Baltimore City	M	15	18	DHR	8	6
Mom-Mom's Place, Inc	Baltimore City	F	14	16	DHR	6	3
Mountain Manor Treatment Center	Baltimore City	MF	13	20	OHCQ	88	36
Mumsey's Residential Care, Inc.	Baltimore City	M	16	20	DHR	5	4
National Center on Institutions and Alternatives iii	Baltimore City	M	14	17	DHR	4	1
National Center on Institutions and Alternatives v	Baltimore City	M	17	21	DHR	4	2
National Center on Institutions and Alternatives vi	Baltimore City	M	17	21	DHR	4	1
Oblate Sisters of Providence	Baltimore City	F	8	15	DHR	24	5
Our Fortress Homes, Hilton House	Baltimore City	F	14	18	OHCQ	8	8
Our Fortress Homes, Parkside House	Baltimore City	M	13	17	OHCQ	6	4
Premiere House	Baltimore City	M	17	21	DHR	8	7
Pressley Ridge of Central MD Treatment Foster Care	Baltimore City	MF	0	21	DHR	107	48
Progressive Life Center, Inc	Baltimore City	MF	2	21	DHR	66	41
PSI/First Home Care Mount Clare House	Baltimore City	M	15	18	DJS	12	4
RCI Therapeutic Foster Care	Baltimore City	MF	0	21	DHR	96	57
Regional Institute for Children & Adolescents-Baltimore	Baltimore City	MF	0	adult	OHCQ	45	44



## Residential Child Care Programs FY09

Provider Name	Jurisdiction	Gender	Age	Range	License Agency	Capacity	Census
Rolling Vista Place Group Home	Baltimore City	F	13	17	DHR	8	5
Safe Healing House	Baltimore City	M	19	21	DHR	5	3
Sarah's House 1	Baltimore City	M	15	18	DHR	6	4
Sarah's House II	Baltimore City	M	18	21	DHR	5	5
Second Generations	Baltimore City	F	16	21	DHR	12	1
Self Pride	Baltimore City	M	15	18	DHR	5	2
Sheppard Pratt Respite	Baltimore City	MF	11	21	DHR	34	30
Starrs Group Home	Baltimore City	M	13	17	DHR	6	5
The Children's Guild- Therapeutic Group Homes (Debuskey House)	Baltimore City	M	12	18	OHCQ	8	1
The Children's Guild- Therapeutic Group Homes (Harford House)	Baltimore City	F	12	18	OHCQ	8	5
The Children's Guild- Therapeutic Group Homes (Kanner House)	Baltimore City	M	12	18	OHCQ	8	4
The Way Home	Baltimore City	F	14	18	DJS	15	3
Transformations, Inc.	Baltimore City	M	14	18	DHR	10	9
Treatment Foster Care	Baltimore City	MF	0	21	DHR	60	28
TuTtie's Place1	Baltimore City	M	16	21	DHR	6	5
Tuttie's Place2	Baltimore City	M	12	16	DHR	9	9
Tuttie's Place3	Baltimore City	M	15	19	DHR	5	7
W.E. Youth Services	Baltimore City	F	13	16	DHR	5	2
We Are the World, Inc.	Baltimore City	M	13	16	DHR	6	4
William Donald Schaefer House	Baltimore City	M			DJS	19	15
WIN FAMILY SERVICES	Baltimore City	MF	0	21	DHR	95	57
Woodbourne Center	Baltimore City	M	0	0	OHCQ	0	52
Woodbourne Children's Diagnostic Treatment Center	Baltimore City	MF	12	17	DHR	16	20
TRIAD TGH	Calvert	M	12	17	OHCQ	8	4
Benedictine Lane	Caroline	MF	5	21	DHR	78	29
Thomas B. O'Farrell Youth Center	Carroll	M	13	18	DJS	43	1
Shorehaven, Inc. (Colonial Manor)	Cecil	M	6	21	DDA	5	5
Shorehaven, Inc. (Magnolia Manor)	Cecil	M	6	21	DDA	5	3
Shorehaven, Inc. (Mary Anita Manor)	Cecil	F	6	21	DDA	5	2
Shorehaven, Inc. (Town Point Manor)	Cecil	M	6	21	DDA	5	2
Shorehaven, Inc. (Vanderlyn Manor)	Cecil	M	6	21	DDA	5	2
Program	Charles	MF	0	21	DHR	120	67
Lighthouse TGH	Charles	F	12	17	OHCQ	8	8
Structures Youth Home - Boys	Charles	M	14	18	DHR	8	7
Structures Youth Home - Girls	Charles	F	14	18	DHR	7	4
Potomac Ridge Adventist Behavioral Health - Eastern Shore	Dorchester	MF	0	adult	OHCQ	15	3
VisionQuest Morning Star Youth Academy	Dorchester	M	14	18	DJS	40	37
Catoctin Summit Adolescent Program	Frederick				OHCQ	25	24
Maryland Sheriffs' Youth Ranch	Frederick	M	10	21	DHR	28	15

## Residential Child Care Programs FY09

Provider Name	Jurisdiction	Gender	Age	Range	License Agency	Capacity	Census
The Jefferson School	Frederick	MF	12	21	OHCQ	50	62
Victor Cullen Center	Frederick	M			DJS	48	38
Backbone Mountain Youth Center	Garrett	M			DJS	48	47
Salem Group Home	Garrett	MF	6	18	DHR	32	3
Arrow Crossroads Community- Fair Meadows Campus	Harford	F	16	21	DHR	18	12
Center for Family Services- Treatment Foster Care- TFC (Abingdon)	Harford	MF	0	21	DHR	82	11
Inner County Outreach-Edgewood	Harford	M	13	18	DHR	6	3
REM Maryland - ALU 1 - Joppa	Harford	M	14	18	DDA	3	2
The Arc Northern Chesapeake region/Treatment Foster Care	Harford	MF	0	21	DHR	40	25
Baptist Family & Children's Services	Howard	MF	0	21	DHR	60	47
Dulaney House	Howard	F	12	18	OHCQ	8	7
KidsPeace - Columbia office	Howard	MF	0	21	DHR	60	29
Linwood Center, Inc. (3070)	Howard	MF	9	21	DHR	4	3
Linwood Center, Inc. (3421)	Howard	MF	9	21	DHR	20	9
Linwood Center, Inc. (3606)	Howard	MF	9	21	DHR	3	5
Mosaic House I	Howard	M	12	18	OHCQ	6	4
Mosaic House II	Howard	M	12	18	OHCQ	6	5
Phillips Teaching Homes	Howard	MF	0	18	DHR	10	1
REM Maryland - GHS 4	Howard	M	15	21	DDA	4	1
Starflight -Quiet Hours	Howard	MF	14	20	DHR	5	3
Kent Youth Boys Group Home	Kent	M	14	18	DJS	10	6
Caithness Shelter Home	Montgomery	MF	12	18	DHR	14	4
Colesville Siblings Group Home	Montgomery	MF	7	18	DHR	8	6
CSAAC (18940)	Montgomery	F	15	21	DDA	3	1
CSAAC (418)	Montgomery	M	7	21	DDA	3	1
CSAAC (9659)	Montgomery	M	12	21	DDA	3	8
F & N Youth Home, Inc.	Montgomery	M	10	15	DHR	5	3
Family Ties Treatment Foster Care	Montgomery	MF	0	21	DHR	40	19
Ferrara House	Montgomery	M	13	17	OHCQ	7	1
FutureBound Independent Living Program	Montgomery	MF	16	20	DHR	21	14
Greenleaf Treatment Foster Care	Montgomery	MF	6	21	DHR	30	2
Greentree Adolescent Program	Montgomery	MF	13	20	DHR	20	32
Helen Smith Girls	Montgomery	F	13	17	DHR	8	6
John C. Tracey Group Home	Montgomery	M	13	17	DHR	8	6
Karma Academy for Boys	Montgomery	M	14	18	DJS	13	13
Kemp Mill Group Home	Montgomery	M	13	17	DHR	8	6
Kourtney' Place	Montgomery	F	8	20	DDA	5	4
Mansion at Focus Point: Silver Spring (4)	Montgomery	F	13	20	DHR	8	3
National Residential Services, Inc.	Montgomery	M	14	18	DHR	8	6



## Residential Child Care Programs FY09

Provider Name	Jurisdiction	Gender	Age	Range	License Agency	Capacity	Census
Our House Youth Home AKA Our House, Inc.	Montgomery	M	16	21	DHR	16	16
Philomen's Place	Montgomery	M	13	20	DDA	5	4
Potomac Ridge Behavioral Health	Montgomery	MF			OHCQ	88	82
Potomac Ridge Cottage at N. Potomac	Montgomery	F	13	17	OHCQ	8	7
Redl House	Montgomery	M	13	17	OHCQ	8	6
Regional Institute for Children & Adolescents-Rockville	Montgomery	MF	0	adult	OHCQ	80	61
Development Institute Group Home, ALU #1	Montgomery	F	16	19	DDA	3	2
Development Institute Group Home, ALU #2)	Montgomery	F	14	18	DDA	3	1
AdvoServ-DE	Out Of State	MF	0	adult	OOS		42
Bancroft, NJ	Out Of State	MF	0	adult	OOS		4
Bennington School, Inc.	Out Of State	MF	0	adult	OOS		13
Cornell Abraxas Academy	Out Of State		0	adult	OOS		10
Cornell Abraxas, Ohio	Out Of State		0	adult	OOS		5
Cumberland Hall-FHC	Out Of State	MF	0	adult	OOS		2
Cumberland Hospital-VA	Out Of State	MF	0	adult	OOS		1
Devereux-FL	Out Of State	MF	0	adult	OOS		5
Devereux-GA	Out Of State	MF	0	adult	OOS		7
F.L. Chamberlain School - Residential Program MA	Out Of State	MF	0	adult	OOS		2
Florida Institute for Neurologic Rehabilitation - Residential Services	Out Of State	MF	0	adult	OOS		5
Glen Mills Schools Residential Program - PA	Out Of State	MF	0	adult	OOS		12
Grafton School-VA	Out Of State	MF	0	adult	OOS		15
Kids Peace-PA	Out Of State	MF	0	adult	OOS		2
Program - NH	Out Of State	MF	0	adult	OOS		1
National Children's Center-D.C.	Out Of State	MF	0	adult	OOS		2
National Deaf Academy	Out Of State	MF	6	adult	OOS	132	2
New Hope Carolinas, Inc.-SC	Out Of State	MF	0	adult	OOS		1
New Hope Carolinas, Inc-SC	Out Of State	MF	0	adult	OOS		4
San Marcos Treatment Center	Out Of State	MF	0	adult	OOS		1
The Pines Portsmouth	Out Of State	MF	0	adult	OOS		16
Whitney Academy	Out Of State	M	10	22	OOS	43	4
Woods Services	Out Of State	MF	0	adult	OOS		6
Woodward Youth Academy	Out Of State	M	12	18	OOS	240	8
All That Matters Inc.	Prince George's	F	14	19	DHR	8	8
Bishop-Bush Homecare	Prince George's	M	13	16	DHR	4	2
Boykin Place	Prince George's	M	13	16	DDA	7	4
Boyz II Men Youth Program, Inc.	Prince George's	M	14	18	DHR	6	5
Institute Group Home, ALU #3)	Prince George's	M	15	19	DDA	3	3
Catholic Charities	Prince George's	MF	18	21	DHR	20	9
Chalfont - ALL THAT MATTERS, INC. FOUNDATION	Prince George's	F	13	18	OHCQ	6	7

## Residential Child Care Programs FY09

Provider Name	Jurisdiction	Gender	Age	Range	License Agency	Capacity	Census
CIS&H Inc	Prince George's	M	10	14	DDA	8	5
Comfort Homes Inc.	Prince George's	M	12	18	DDA	4	2
CONCERN TFC Medically Fragile program	Prince George's	MF	0	21	DHR	10	1
Contemporary Family Services Treatment Foster Care	Prince George's	MF	0	21	DHR	200	120
Della's House of Angels	Prince George's	F	15	19	DHR	7	4
Dr. Theresa House	Prince George's	F	13	17	DHR	7	6
First Metropolitan Facilities Inc (3001)	Prince George's	M	12	15	DDA	4	3
First Metropolitan Facilities Inc (6208)	Prince George's	M	16	20	DDA	3	4
FIRST METROPOLITAN FACILITIES INC (8110)	Prince George's	M	15	19	DDA	5	4
First Metropolitan Facilities Inc. (Brooks)	Prince George's	M	16	21	DDA	4	4
First Metropolitan Facilities Incorporated (6302)	Prince George's	M	14	18	DDA	5	4
For Youth Enterprise, Inc.	Prince George's	M	12	17	DHR	10	4
Good Children In the Making Family Services	Prince George's	MF	0	20	DHR	65	4
Guide Therapeutic Group Home	Prince George's	M	13	18	OHCQ	6	5
Holy Care Foundation, Inc.	Prince George's	MF	10	18	DDA	3	4
Holy Care Group Home	Prince George's	MF	10	18	DDA	6	4
Holy Care Group Home, Inc.	Prince George's	MF	10	18	DDA	3	2
House of NYMA - Bowie	Prince George's	M	14	17	DHR	3	3
Kindness House	Prince George's	M	16	21	DHR	10	10
Langworthy House	Prince George's	M	17	20	DHR	8	7
Lifeline Inc. (8226 1d)	Prince George's	MF	14	20	DDA	3	1
Lifeline Inc. (8226 1e)	Prince George's	M	10	20	DDA	3	8
Manchester Drive	Prince George's	M	15	18	DDA	6	4
Mansion at Focus Point: Clinton (1)	Prince George's	M	13	17	DHR	8	2
Mansion at Focus Point: Fort Washington (2)	Prince George's	M	15	20	DHR	8	1
Mansion at Focus Point: Upper Marlboro (5)	Prince George's	M	14	19	DHR	8	2
My Sister's House	Prince George's	F	14	18	DHR	5	1
National Residential Services	Prince George's	M	14	18	DHR	6	5
Second Chance Services Unlimited, Inc. 1	Prince George's	M	14	18	DDA	5	4
Second Chance Services Unlimited, Inc.2	Prince George's	M	10	14	DDA	5	3
Second Chance Services Unlimited, Inc.3	Prince George's	M	14	18	DDA	4	3
Second Chance Services Unlimited, Inc.4	Prince George's	MF	9	13	DDA	4	5
Second Family, Inc. - Medically Fragile Program - 1008	Prince George's	MF	0	21	DDA	5	5
Second Family, Inc. - Medically Fragile Program - 1009	Prince George's	MF	0	12	DDA	4	4
Second Family, Inc. - Medically Fragile Program - 14101	Prince George's	MF	0	11	DDA	4	5
Second Family, Inc. Developmental Disability Program - 1006	Prince George's	M	4	13	DDA	6	3
Second Family, Inc. Medically Fragile Program - 1010	Prince George's	MF	0	21	DDA	3	3
Second Family, Inc. Medically Fragile Program - 1015	Prince George's	MF	0	21	DDA	4	3
St. Ann's Residential Teen Mother/Baby Program	Prince George's	F	15	18	DHR	52	10



## Residential Child Care Programs FY09

Provider Name	Jurisdiction	Gender	Age	Range	License Agency	Capacity	Census
Trimir Home for Children & families	Prince George's	M	14	18	DHR	6	6
Trimir Home for Children and Families II	Prince George's	M	14	17	DHR	7	6
Umbrella Therapeutic Services, Inc.	Prince George's	MF	18	21	DHR	20	9
Where Angels Tread	Prince George's	F	14	17	DHR	8	5
Williams Life Center Group Home 1	Prince George's	M	12	17	DHR	8	8
Williams Life Center Group Home II	Prince George's	M	12	17	DHR	8	8
Williams Life Center Treatment Foster Care Program	Prince George's	MF	0	21	DHR	25	22
Youth Vision Services, Inc.	Prince George's	M	15	21	DHR	6	6
Children's Choice - Kent Island	Queen Anne's	MF	0	21	DHR	120	22
The Larrabee House Girls Residential Group Home	Queen Anne's	F	14	17	DJS	8	6
Alternatives for Youth & Families - Independent Living - Phase I	St. Mary's	MF	16	21	DHR	999	1
Alternatives for Youth & Families Independent Living - Phase II & III	St. Mary's	MF	16	21	DHR	999	2
Emergency Placement Program	St. Mary's	MF	5	18	DHR	5	4
Big Pine Children's Home	Washington	M	7	16	DHR	14	11
Cedar ridge children's Home and School, INC., LGH	Washington	M	6	21	DHR	28	8
Foundations - The Arc of Washington County, Inc.	Washington	MF	15	21	DHR	10	8
Road - Hagerstown	Washington	M	15	19	DHR	4	2
Jack E. Barr Therapeutic Group Home	Washington	F	13	18	OHCQ	8	5
Jefferson , Bridgewater and St. Paul Road Houses	Washington	MF	10	17	DHR	12	20
Jordan House	Washington	M	13	19	DHR	5	1
Shiningtree Children's Home	Washington	M	7	16	DHR	14	7
Stone Bridge Transitional Care Home-Brook Lane Health Services	Washington	MF	6	17	DHR	27	22
The Graff Shelter (The Dr. Henry F. and Florence Hill Graff Shelter)	Washington	F	12	18	DJS	12	2
Treatment Foster Care	Washington	MF	0	21	DHR	40	37
United States Fellowship Inc./Oak Hill House	Washington	M	14	18	DHR	14	11
Peninsula Regional Medical Center	Wicomico	MF	0	adult		330	1
Bay Shore Services, Inc.	Wicomico	MF	1	22	DDA	3	1
Children's Choice - Salisbury	Wicomico	MF	0	21	DHR	120	21
Mardela Special Care	Wicomico	M	10	18	OHCQ	8	7
Royal Oak Special Care	Wicomico	M	10	18	OHCQ	8	4
San Domingo Special Care	Wicomico	F	11	18	OHCQ	6	4
Treatment Foster	Wicomico	MF	2	21	DHR	20	10

***Appendix C: DHR TFC Survey Compiled 6/30/09***



Organization	Number of Children Placed in TFC/by referral jurisdiction	Number of Children in placement in a foster home within the same jurisdiction as referring agency	Number of Children in placement in a foster home outside of the jurisdiction of referring agency
Alternatives for Youth and Families	3	0	3
ARC of Baltimore	61	19	42
Arrow	109	44	65
Associated Catholic Charities	94	41	53
Baltimore Adolescent Treatment and Guidance Organization, Inc.	26	17	9
Baptist Family & Children's Services	48	32	15
Board of Childcare	19	7	12
Casey Family Services	12	12	0
Center for Progressive Learning	0	0	0
Children's Choice	33	12	21
Children's Choice	22	7	15
Concern	60	34	26
Contemporary Family Services, Inc.	235	56	179
Family & Children's Services of Services of Central MD	31	21	10
Foundations for Home & Community	82	39	43
Good Children In The Making, Inc.	5	3	2
Greenleaf Treatment Foster Care Program	21	14	7
Hearts & Homes For Youth	23	8	15
Jewish Community Services	0	0	0
Kennedy Krieger Community Services, Inc- Medically Fragile	43	12	30
Kennedy Krieger Community Services, Inc-Family Center	43	22	21
Kids Peace	34	5	29
Maple Shade Family Services	1	1	10
Martin Pollack	80	53	27
Mentor Maryland	277	104	173
Neighbor to Family	70	34	26
Parker Therapeutic Services	16	2	14
Phoenix Homes	34	20	14
Pressley Ridge TFC	67	31	36
Progressive Horizons	15	3	3
PSI FAMILY SERVICES OF MARYLAND, INC.	64	26	39
Psychiatric Center Chartered/Stride (PCC/Stride)	0	0	7
RCI Therapeutic Foster Care	65	43	22
Sheridan Patterson	29	15	14
The Children's Guild	36	16	20
The Children's Home	31	12	19
Wellington, Inc	10	6	4
Williams Life Center	23	1	23
Williams Life Center, Inc.	23	1	22
WIN Family Services	59	58	1
Woodbourne	65	48	22
totals	1969	879	1093
		44.64%	55.51%